

The Florida Senate
COMMITTEE MEETING EXPANDED AGENDA

BUDGET
Senator Alexander, Chair
Senator Negron, Vice Chair

MEETING DATE: Tuesday, November 1, 2011
TIME: 2:00 —5:00 p.m.
PLACE: *Pat Thomas Committee Room, 412 Knott Building*

MEMBERS: Senator Alexander, Chair; Senator Negron, Vice Chair; Senators Altman, Benacquisto, Bogdanoff, Fasano, Flores, Gaetz, Hays, Joyner, Lynn, Margolis, Montford, Rich, Richter, Simmons, Siplin, Sobel, Thrasher, and Wise

TAB	BILL NO. and INTRODUCER	BILL DESCRIPTION and SENATE COMMITTEE ACTIONS	COMMITTEE ACTION
1	Presentation by the Government Efficiency Task Force		Presented
2	Presentation on Florida One Stop Registration		Presented
3	Presentation on Electronic Time and Attendance System for State Prisons		Not Considered
4	Presentation on E-mail and Data Center Consolidation		Not Considered
5	Presentation on State Courts and Clerks Revenue Stabilization Study		Presented
6	Presentation on the State Contract Management System		Presented
7	Presentation on Substance Abuse and Mental Health Contracting		Presented

Other Related Meeting Documents



Government Efficiency Task Force

Abraham Uccello, Chair
November 1, 2011

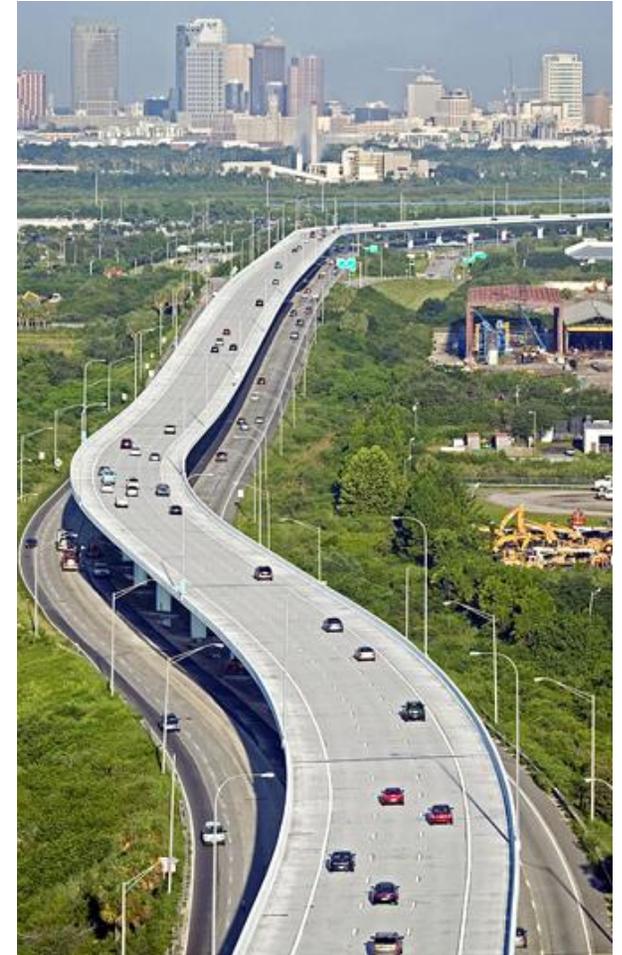
Government Efficiency Task Force

- ❑ Created by Article III, section 19(i) of the Florida Constitution
- ❑ Composed of 15 members of the Legislature and representatives from the public and private sectors
- ❑ Develops recommendations for improving governmental operations and reducing costs



Consolidation of Regional Expressway Authorities

- Proposal involving the Orlando-Orange County Expressway Authority, Tampa-Hillsborough County Expressway Authority, and Mid-Bay Bridge Authority
- Estimated \$24.8 million in annual savings from consolidation of contractual services, administrative functions, and toll collections



Business Regulation and Licensing

- Provisional Business Permits
- Business Dashboard
- One-Stop Portal

- Potential savings of \$3.44 million per week of reduced startup time



Consultants' Competitive Negotiation Act

- Qualifications-based selection of professional services provided by engineers, surveys, architects, and landscape architects
- Possible solutions:
 - ▣ 50 percent solution
 - ▣ Best value process



Childcare Point of Service System

- Streamline attendance reporting and payment for thousands of childcare providers across the state
- Potential savings of \$40-\$60 million dollars annually



Legislative Initiatives

- ❑ Consolidation of Regional Expressway Authorities
- ❑ Provisional Business Permits
- ❑ Business Dashboard
- ❑ One-Stop Portal
- ❑ Consultants' Competitive Negotiation Act
- ❑ Childcare Point of Service System
- ❑ Enterprise Information Technology
- ❑ Savings Sharing Program

THE FLORIDA SENATE
APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

11/1/2011
Meeting Date

Topic GOVT EFFICIENCY TASK FORCE

Bill Number _____
(if applicable)

Name ABE UCCELLO

Amendment Barcode _____
(if applicable)

Job Title CHAIRMAN

Address 405 The Capitol 404 S. Monroe
Street
Tallahassee, FL 32399-1108
City State Zip

Phone 950-487-5278

E-mail _____

Speaking: For Against Information

Representing Government Efficiency Task Force

Appearing at request of Chair: Yes No

Lobbyist registered with Legislature: Yes No

While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

This form is part of the public record for this meeting.

Florida One Stop Registration

Senate Budget Committee

November 1, 2011



Lisa Vickers

Executive Director

vickersl@dor.state.fl.us

Florida Business Coordination Act

Chapter 97-15 Laws of Florida

(1)The Legislature finds that:

(a) state government places a heavy burden on the business community of this state through the requirement to obtain and maintain numerous licenses, permits, and registrations.

(b) While such requirements are necessary to ensure the public safety and welfare, present methods for the business community to meet such obligations, as prescribed by law and administered and enforced by state agencies, are cumbersome and place an undue hardship on business entities in this state.

Year	Department of State	Department of Business and Professional Regulation	Department of Revenue
1997		<ul style="list-style-type: none"> Customer Information Inquiry System (CIIS) 	<ul style="list-style-type: none"> Developed integrated tax business case
1998 - 1999	<ul style="list-style-type: none"> Developed the Division's website www.sunbiz.org for database inquiries Implemented daily download of fictitious names filings and corporate filings. Implemented the ability to download images of division records from the website. 	<ul style="list-style-type: none"> Disciplinary Tracking System 	<ul style="list-style-type: none"> Procurement and contract negotiation with SAP
2000	<ul style="list-style-type: none"> Implemented the ability to file domestic profit and not for profits corporations, domestic limited liability companies and domestic limited partnerships on line, initially via fax filing and later through a true online process. Established prepaid account and a credit card acceptance agreement to pay for web services. 1/2000 (online payment with fees collected from the stream). Implemented online certification of records. Implemented the option to file annual reports online and ultimately made online filing the only option. 1/2000 Implemented filing of judgment liens online. 10/2000 	<ul style="list-style-type: none"> Pilot for Online Renewal of Real Estate Licenses 	<ul style="list-style-type: none"> Unemployment tax transferred to DOR One-stop registration initiative for all taxes; combined multiple applications into one; businesses provide their information one time and get registered for multiple taxes. Integrated registration of seven taxes
2001 - 2003	<ul style="list-style-type: none"> Implemented Notary Public inquiry of data online 	<ul style="list-style-type: none"> Single Licensing System Implementation Call Center Reengineered Department Business Processes Implemented Continuing Education Reporting through the Internet Instant Access to Department Public Information Implemented Web-based Training for Retail Tobacco Sales Clerks 	<ul style="list-style-type: none"> Internet Registration Go-Live Eliminate \$5 Sales Tax internet application fee Integrated Corporate Income Tax with Integrated Registration (9 taxes) Integrated Communication Services Tax Incorporated Unemployment Compensation Tax into Internet Registration Integrated Sales Tax, Amnesty and Tiered Penalty Integrated Call Center
2004 - 2007			<ul style="list-style-type: none"> Integrated miscellaneous and fuel taxes Integrated business warehouse and expert penalty system
2007-2009	<ul style="list-style-type: none"> Implemented email notification for first, intent to dissolve and dissolutions notices. 1/2009 Implemented the option of filing fictitious name renewals online. 9/2009 	<ul style="list-style-type: none"> Implementation of Department-wide Document Management System Cigarette and Other Tobacco Product Electronic Data Submission System Single Licensing System Support and Maintenance Paperless Solution for DBPR Mailings DBPR Internet/Intranet Redesign 	<ul style="list-style-type: none"> Integrated Unemployment tax Integrated remaining taxes Upgraded systems core modules
2010	<ul style="list-style-type: none"> Completed system transfer into NSRC 	<ul style="list-style-type: none"> Single Licensing System Online component upgraded Online Brand Registration for Alcoholic Beverages 	
2011	<ul style="list-style-type: none"> Implemented the ability to download the entire corporate database online. 1/2011 Completed 8/2011, ITN with Image API for the Florida Secured Transaction Registry including a complete re-write of the code into modern .NET Framework that will continue to serve the business and banking community with electronic online filing capability. Modernization of core systems to .NET Framework began 7/2011 will provide continued and new electronic online services to the public. 	<ul style="list-style-type: none"> Mobile Inspection Application Single Licensing System Online component expanded for Hotels and Restaurants Mobile License Look-up for Smartphones 	<ul style="list-style-type: none"> Modernization of wizard application Began linkage to other agencies (i.e. Lottery and Department of Financial Services)

Year	State	Portal vs. Links to agencies	Functions
2000	Washington	✓	<ul style="list-style-type: none"> Enables applicants to obtain a Unified Business Identifier and apply for over 100 state registrations and licenses, including business and tax registration, industrial insurance coverage, and unemployment insurance. Can be used to obtain licenses in some municipalities. Provides customized information and forms for specific business licensing requirements and corresponding contacts through a Business Licensing Guide Sheet.
2003	Utah		<ul style="list-style-type: none"> Enables applicants to register business name and type and apply for and obtain tax licenses and identification numbers for income tax withholding and unemployment insurance. Provides information on obtaining local business licenses, although businesses must complete this process in the local office. Provides link to the Internal Revenue Service to receive a Federal Employer Identification Number. Provides customer assistance through e-mail and live chat.
2004	Hawaii		<ul style="list-style-type: none"> Enables applicants to register a business and obtain taxpayer and employer identification numbers. Provides customer assistance through live chat.
2005	Oregon		<ul style="list-style-type: none"> Provides a single information source for Oregon licenses, certifications, permits, and registrations (all referred to as licenses). Information on all known state licenses is available on this site, as well as links to license holder lookups (when available) and federal license summary information with links.
2005	South Carolina	✓	<ul style="list-style-type: none"> Enables applicants to establish and register a business entity, make changes to business filings, file and pay business taxes, register as an employer, and obtain and maintain selected other licenses, permits and registrations. Provides customer assistance through telephone, live chat, e-mail, and fax via a help center.
2006	Delaware		<ul style="list-style-type: none"> Enables applicants to register and obtain business licenses and register as a withholding agent and for unemployment and workers' compensation. Provides a link to the Department of State, Division of Corporations to access incorporation forms and reserve a legal entity name. Provides a link to the Internal Revenue Service to receive a Federal Employer Identification Number.
2008	Virginia	✓	<ul style="list-style-type: none"> Contains information from six agencies that have regulatory or tax reporting authority over new businesses. Built around 5 buttons for those starting or building a business: Considering, Starting, Running, Expanding and Yes Virginia ("My company is in another state. How and why to move to Virginia.") In each case, the link is named "This Is Me." Key points address the pro-business benefits found in the commonwealth, including legal, transportation, the workforce and quality of life matters. Concentrates on providing a handy compilation of information on Virginia's "tax, fee and license" structure.
2009	Michigan		<ul style="list-style-type: none"> Enables applicants to determine state requirements, register/start a business, register to pay taxes, pay fees, and update information. Has associated customer assistance call center.
	Pennsylvania	✓	<ul style="list-style-type: none"> Business registration tool Online Business Registration Interview is a step-by-step wizard that guides users through registration with participating agencies.
Present	New York		<ul style="list-style-type: none"> Active RFP
Present	Kentucky		<ul style="list-style-type: none"> Active RFI
Present	Arizona		<ul style="list-style-type: none"> Active RFI
Present	Florida		<ul style="list-style-type: none"> Active RFI

Business Benefits

- Reduce procedural barriers to entry for new businesses
- Enable better understanding of startup process and requirements
- Shorten the time for the registration and payment process
- Facilitate delegation to outside legal, accounting and others on-behalf-of services for the business
- Reduce demands on expensive business, legal, and accounting staff, particularly during critical startup time.
- Provide ease of use to business consumer including:
 - Wizard to walk user through questions and ensure proper submission
 - Electronic submission and convenient payment for registrations/licensures, including combined payments to multiple agencies
 - Electronic status updates for registrations in process and approval confirmation
 - Ongoing electronic convenient one-stop processing

State Benefits

- Support business growth to the state
- Increase revenue to the state
- Increase productivity for state agencies
- Enhance the partnership of sponsoring agencies
- Leverage existing contracts (i.e. credit card)
- Leverage existing business process infrastructure/technology
- Shorten the timeframe for the registration and payment process
- Improve the accuracy and streamline the flow of business information
- Increase efficiency and effectiveness
- Reduction in operational expenses
- Enable improved, user-friendly customer service for new and existing businesses



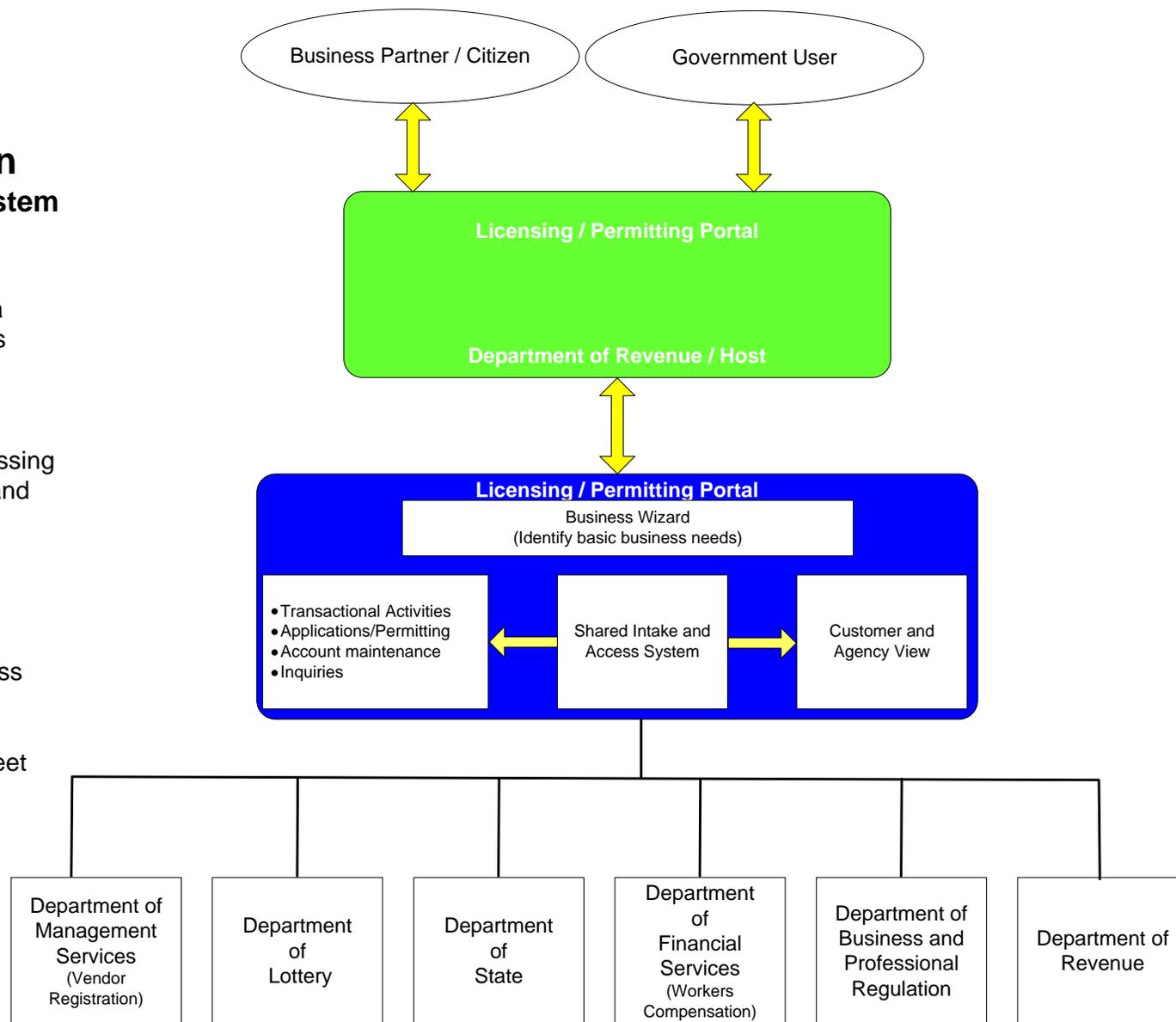
Proposed One Stop Registration Phase I – Shared Intake System

Phase I:

- Provides **new** businesses a one-stop portal for business registrations and licensing
- Centralized transactional activities
- Centralized payment processing for registrations, licensing and permit fees
- Centralized inquiries
- Provides customer view of individual accounts
- Provides limited agency participation and view access

Benefits:

- Easier for businesses to meet legal requirements
- Increased compliance
- Improvement of data





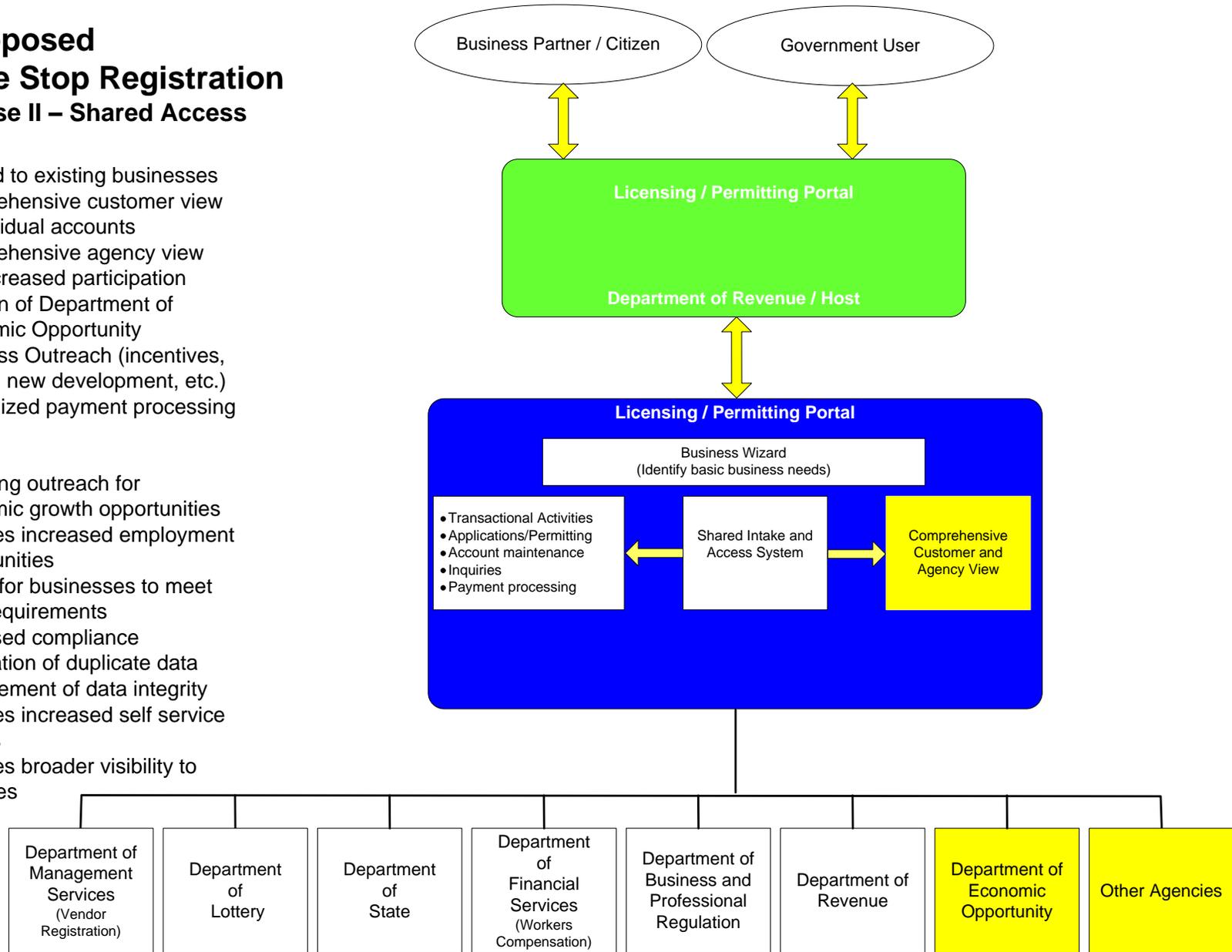
Proposed One Stop Registration Phase II – Shared Access

Phase II:

- Expand to existing businesses
- Comprehensive customer view of individual accounts
- Comprehensive agency view and increased participation
- Addition of Department of Economic Opportunity
- Business Outreach (incentives, credits, new development, etc.)
- Centralized payment processing

Benefits:

- Providing outreach for economic growth opportunities
- Provides increased employment opportunities
- Easier for businesses to meet legal requirements
- Increased compliance
- Elimination of duplicate data
- Improvement of data integrity
- Provides increased self service options
- Provides broader visibility to agencies





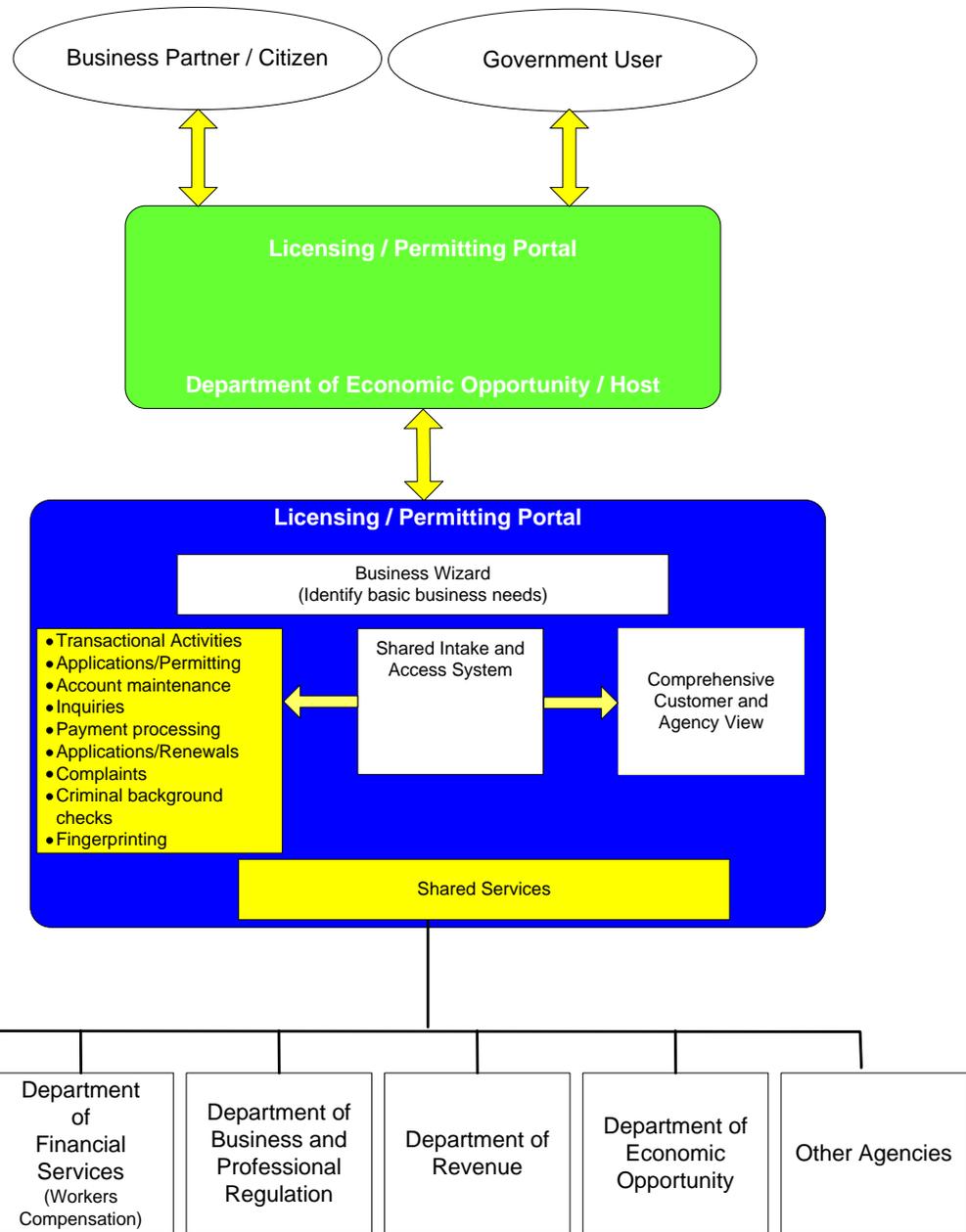
Proposed One Stop Registration Phase III – Shared Services

Phase III:

- Call center activities
- Business assistance
- Criminal background checks
- Fingerprinting
- Potential legislative reform
- Increased agency participation

Benefits:

- Providing outreach for economic growth opportunities
- Provides increased employment opportunities
- Provides increased efficiencies across agencies
- Easier for businesses to meet legal requirements
- Increased compliance
- Elimination of duplicate data
- Improvement of data integrity





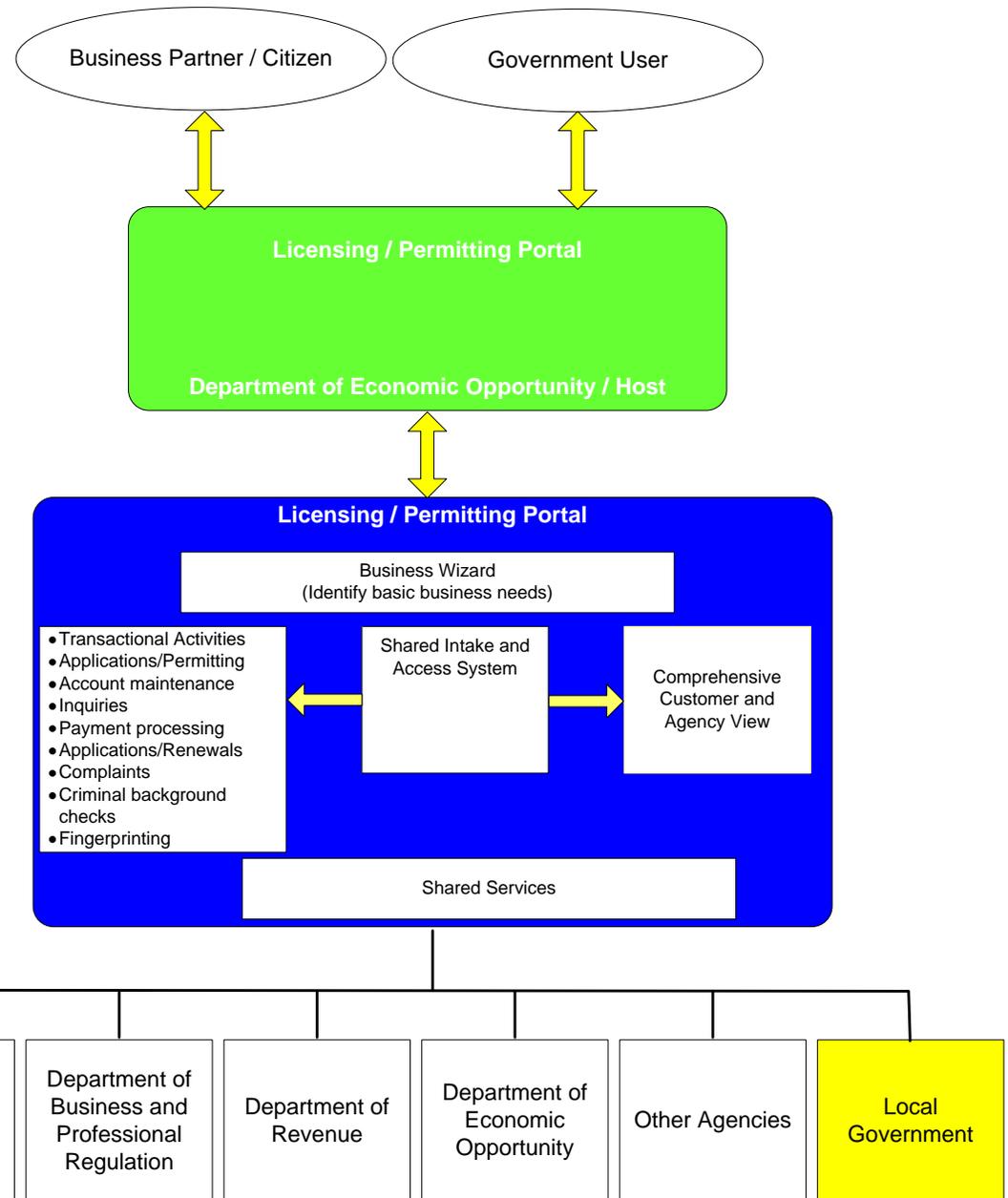
Proposed One Stop Registration Phase IV – Shared Partners

Phase IV:

- Local permitting
- Additional outreach
- Additional agency participation
- Potential legislative reform

Benefits:

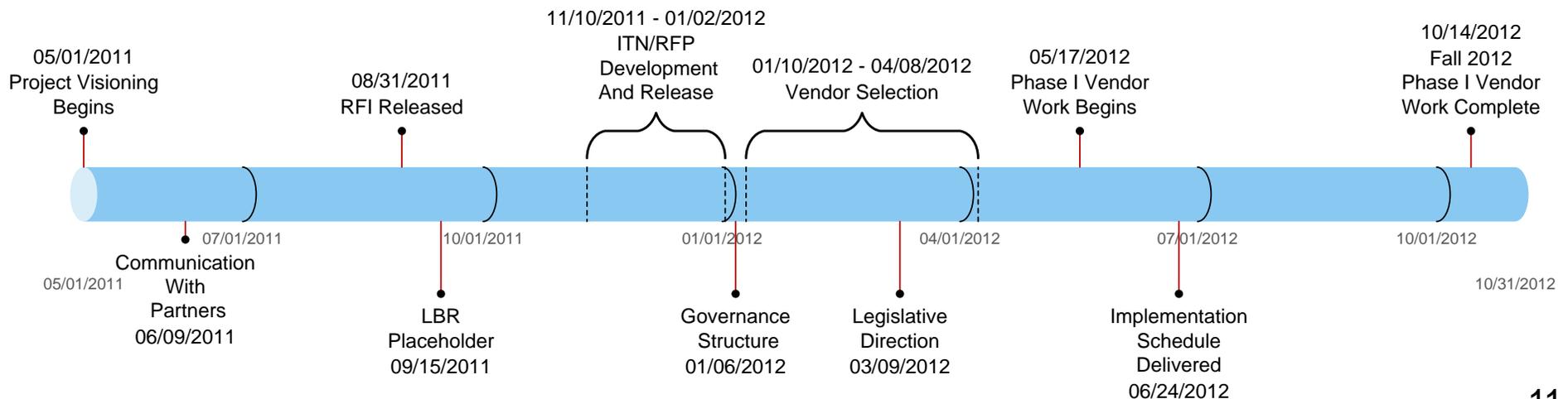
- Providing outreach for economic growth opportunities
- Provides increased employment opportunities
- Provides increased efficiencies across agencies
- Easier for businesses to meet legal requirements
- Increased compliance
- Elimination of duplicate data
- Improvement of data integrity



Tentative Time Line

Phase I Design and Implementation

- ✓ Formation of interagency Executive Board, Technology and Budget Teams
- ✓ Draft One Stop Registration Vision
- ✓ Submission of placeholder LBR language
- ✓ Preliminary interagency requirement gathering
- ✓ Release of RFI



THE FLORIDA SENATE
APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

11/01/11
Meeting Date

Topic One Stop Registration

Bill Number _____
(if applicable)

Name Lisa Vickers

Amendment Barcode _____
(if applicable)

Job Title Exec. Director

Address Department of Revenue
Street

Phone _____

City

State

Zip

E-mail _____

Speaking: For Against Information

Representing Dept. of Revenue

Appearing at request of Chair: Yes No

Lobbyist registered with Legislature: Yes No

While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

This form is part of the public record for this meeting.

Electronic Time and Attendance System for State Prisons

Steven Ferst, Chief of Staff
Department of Corrections

2011-2012 Proviso

General Appropriations Act

Pages 106-107

- From the funds provided in Specific Appropriations 570 through 759, the Department of Corrections shall implement an electronic time and attendance system in all regions. The department shall report installation and operational costs and annual cost savings projections related to the implementation of the electronic time and attendance system to the Speaker of the House of Representatives and the President of the Senate by November 1, 2011.

- From the funds provided in Specific Appropriations 603 through 781, the Department of Corrections shall implement an electronic time and attendance system in all four regions through a contract or contracts resulting from a competitive solicitation process in accordance with Chapter 287, Florida Statutes. The department shall report all implementation costs and cost savings projections related to the implementation of the electronic time and attendance system to the Speaker of the House of Representatives and the President of the Senate by March 1, 2010.

STATE OF FLORIDA ENTERPRISE PROJECTS

Florida Senate Budget Committee

November 1, 2011

AGENCY FOR ENTERPRISE INFORMATION TECHNOLOGY

David W. Taylor, Executive Director

Enterprise E-mail: Major Project Dates

- July 2009 - Legislature established e-mail as an enterprise IT service
- December 2009 – AEIT Initial Business Case submitted
- Aug 2010 – Mar 2011 – Procurement (ITN)
- June 24, 2011 – Preliminary Migration Plan Approved by LBC
- June 29, 2011 – Contract signed with ACS
- Aug 4 – Sept 12, 2011 – Project planning with agencies
- Sept 19, 2011 – ACS began detailed technical discovery
- **November, 2011 – First agency e-mailbox deployed**
- **December, 2012 – All agency mailboxes in production**

Solution Highlights

- Complies with the three primary goals in statute
 - Reduces costs, Single system, Eliminates all agency email systems
- Microsoft Exchange 2010 Private Cloud Solution
- Hosted in a physically secure, Tier 3 Data Center in Tampa
- Disaster Recovery Site in Virginia
- Criminal Justice & HIPAA Security Compliant
- Full Helpdesk Service by Vendor
- 99.9% Committed System Uptime
- Multi-layered Antivirus and Anti-spam
- Mobile Device Support (iPhone, Blackberry, Android, Win7)
- E-mail Archiving / E-Discovery Portal
- Utility Per-mailbox-per-month Cost Structure

Cost per Mailbox per Month

Cost Summary	
Feature	Monthly Mailbox Charge
Basic Mailbox (Outlook Web Access)	\$5.43
Archiving	\$1.53
	\$6.96
Optional Add-ons	
Desktop Outlook Client	\$1.15
External Encryption	\$0.98
Blackberry Support	\$3.42 - \$4.95
ActiveSync Support	\$0.11
Additional mailbox storage	\$0.49 per 500 MB
Southwood Shared Resource Center (SSRC)	
Administrative Cost (\$1.24 pm/pm in FY 2011-12)	\$0.40

Proposed Agency Migration Schedule

Agency	Migration Start	Migration Finish	Agency	Migration Start	Migration Finish
Quarter 2 - FY 2011-12			Quarter 4 - FY 2011-12		
AEIT	11/17/2011	11/20/2011	DOH	4/1/2012	7/11/2012
SSRC	11/17/2011	11/20/2011	DVA	4/16/2012	4/18/2012
DOR	11/20/2011	12/21/2011	FDLE	4/25/2012	5/6/2012
DOT	12/11/11	02/01/12	FWC	4/9/2012	4/23/2012
CIT	12/20/2011	12/22/2011	DOACS	5/16/2012	6/5/2012
DCF	12/20/2011	2/28/2012	DOEA	5/2/2012	5/7/2012
NSRC	12/20/2011	12/22/2011	DFS	5/29/2012	6/13/2012
Quarter 3 - FY 2011-12			EOG	5/29/2012	6/4/2012
AHCA	1/18/2012	1/26/2012	PSC	5/29/2012	5/31/2012
DOL	1/25/2012	1/29/2012	DEP	6/17/2012	7/11/2012
DOS	1/3/2012	1/5/2012	HSMV	6/27/2012	7/23/2012
DEM	2/15/2012	2/19/2012	FY 2012-13		
DMS	2/5/2012	2/7/2012	DJJ	7/9/2012	7/29/2012
DEO	2/7/2012	2/16/2012	DC	8/12/2012	10/21/2012
DOE	2/7/2012	2/20/2012	SBA	8/12/2012	8/14/2012
APD	3/11/2012	3/18/2012			
GAL	3/12/2012	3/13/2012			
DOAH	3/18/2012	3/20/2012			
DBPR	3/22/2012	4/2/2012			
JAC	3/5/2012	3/7/2012			

Enterprise E-mail Cost Benefit

- Revised estimated savings over 7 years is \$8.4M recurring.
- Additional mailboxes and options increase costs by \$1 M

Cost Category	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	Seven-Year Totals
Projected Cost for Continuation of Current Agency E-mail Systems								
Estimated Direct E-mail Costs	\$8,282,762	\$8,515,399	\$8,856,016	\$9,121,696	\$9,030,480	\$8,759,566	\$8,409,182	\$60,975,101
Estimated Indirect E-mail Costs	\$3,452,990	\$3,452,990	\$3,452,990	\$3,452,990	\$3,452,990	\$3,452,990	\$3,452,990	\$24,170,930
Power costs	139,039	179,292	179,292	179,292	179,292	179,292	179,292	\$1,214,791
Other Related E-mail Costs*	321,041	321,041	321,041	321,041	321,041	321,041	321,041	\$2,247,287
Total Projected Current E-mail Costs	\$12,195,832	\$12,468,722	\$12,809,339	\$13,075,019	\$12,983,803	\$12,712,889	\$12,362,505	\$88,608,109
Average mailbox cost per month	\$9.27	\$9.47	\$9.73	\$9.93	\$9.87	\$9.66	\$9.39	\$9.62
Projected Cost to Migrate to Statewide E-mail Service								
Current e-mail system (pro-rated)	\$7,879,645							\$7,879,645
New e-mail service	\$3,620,305	10,855,418	11,158,598	11,158,598	11,158,598	11,158,598	11,158,598	\$70,268,712
Cost to migrate historical archive data		1,595,108	84,108	84,108	84,108	84,108	84,108	\$2,015,650
Total Projected Cost for Statewide E-mail Service	\$11,499,950	\$12,450,526	\$11,242,706	\$11,242,706	\$11,242,706	\$11,242,706	\$11,242,706	\$80,164,008
Average mailbox cost per month	\$8.74	\$9.46	\$8.54	\$8.54	\$8.54	\$8.54	\$8.54	\$8.70
Projected Net E-mail Costs	-\$695,882	-\$18,196	-\$1,566,632	-\$1,832,313	-\$1,741,096	-\$1,470,182	-\$1,119,799	-\$8,444,101
*Plant and facilities costs, infrastructure replacement at PDC, SSRC indirect costs covered by e-mail service.								

Data Center Consolidation Update

- Florida Parole Commission, Juvenile Justice and Business Professional Regulation are complete.
- Corrections and Children & Families are complete, Transportation and Education will complete this month, Highway Safety completes in March 2012.
- AHCA, Revenue, DEM, Health and Env. Protection are scheduled for completion by December 31st, 2012.
- Economic Opportunity, Fish and Wildlife, Veterans Affairs, Elder Affairs, EOG, Financial Services, Agriculture and Legal Affairs scheduled for consolidation in FY 2013-14

Exemption Requests

- Florida Department of Law Enforcement is scheduled to be consolidated into NSRC by March 30, 2013, but is actively seeking exemption.
- Department of Lottery provided a business case requesting exemption from data center consolidation. The AEIT has recommended approval of the exemption, until re-procurement of the gaming contract.
- Department of Financial Services (DFS) has indicated preference to not consolidate into a PDC and instead host Department of Agriculture & Consumer Services' and Department of Legal Affairs' data centers in the existing DFS data center facility

Data Center Consolidation Savings

- FY 2010-11 consolidations produced a net recurring cost savings of approximately **\$491,000**
- FY 2011-12 consolidations produced a net recurring savings of approximately **\$10.6 million**
- FY 2012-13 consolidation savings estimates are not yet available.
- In 2008, Senate study by Gartner estimated a total recurring savings from data center consolidation at approximately \$100 Million

Contact Information

David W. Taylor

Executive Director and State CIO

4030 Esplanade Way, Suite 135

Tallahassee, FL 32399-0950

850-922-7502

david.taylor@aeit.myflorida.com

<https://aeit.myflorida.com>

did not consider

THE FLORIDA SENATE

APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

11/1/11
Meeting Date

Topic Enterprise Email + Data Center Bill Number _____
(if applicable)

Name DAVID TAYLOR Amendment Barcode _____
(if applicable)

Job Title C.I.O.

Address 3046 Feeney Ct Phone 850 528 4232
Street

Tallahassee FL 32309 E-mail David.Taylor@AEIT
City State Zip

MyFlorida.com

Speaking: For Against Information

Representing A.E.I.T

Appearing at request of Chair: Yes No

Lobbyist registered with Legislature: Yes No

While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

This form is part of the public record for this meeting.

did not consider

THE FLORIDA SENATE
APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

11/1/2011

Meeting Date

Topic E-mail and Data Center Consolidation

Bill Number _____
(if applicable)

Name Mark Zadra

Amendment Barcode _____
(if applicable)

Job Title Assistant Commissioner

Address 2331 Phillips Road

Phone 850-410-7001

Street

Tallahassee FL 32308

E-mail markzadra@fdle.state.fl.us

City

State

Zip

Speaking: For Against Information

Representing Florida Department of Law Enforcement

Appearing at request of Chair: Yes No

Lobbyist registered with Legislature: Yes No

While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

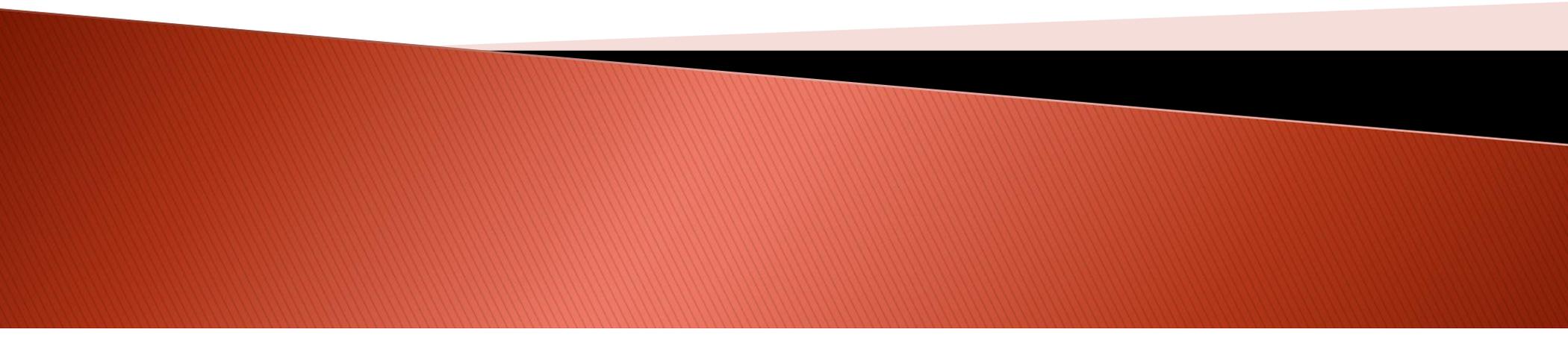
This form is part of the public record for this meeting.

S-001 (10/20/11)

STABILIZING REVENUES FOR THE STATE COURTS SYSTEM AND CLERKS OF COURT

**Recommendations of the
Revenue Stabilization Workgroup**

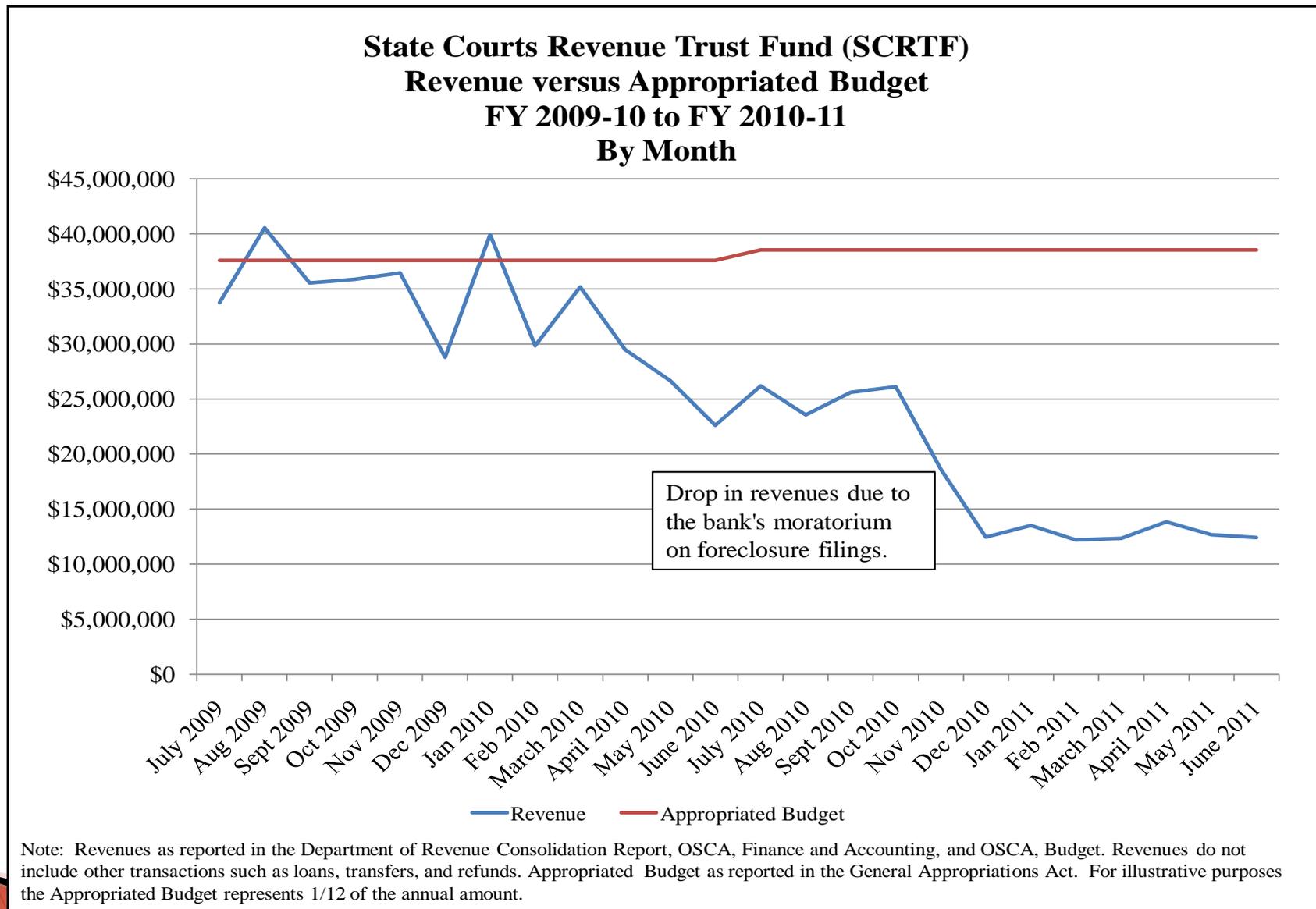
November 1, 2011



Courts' and Clerks' Revenue Challenges

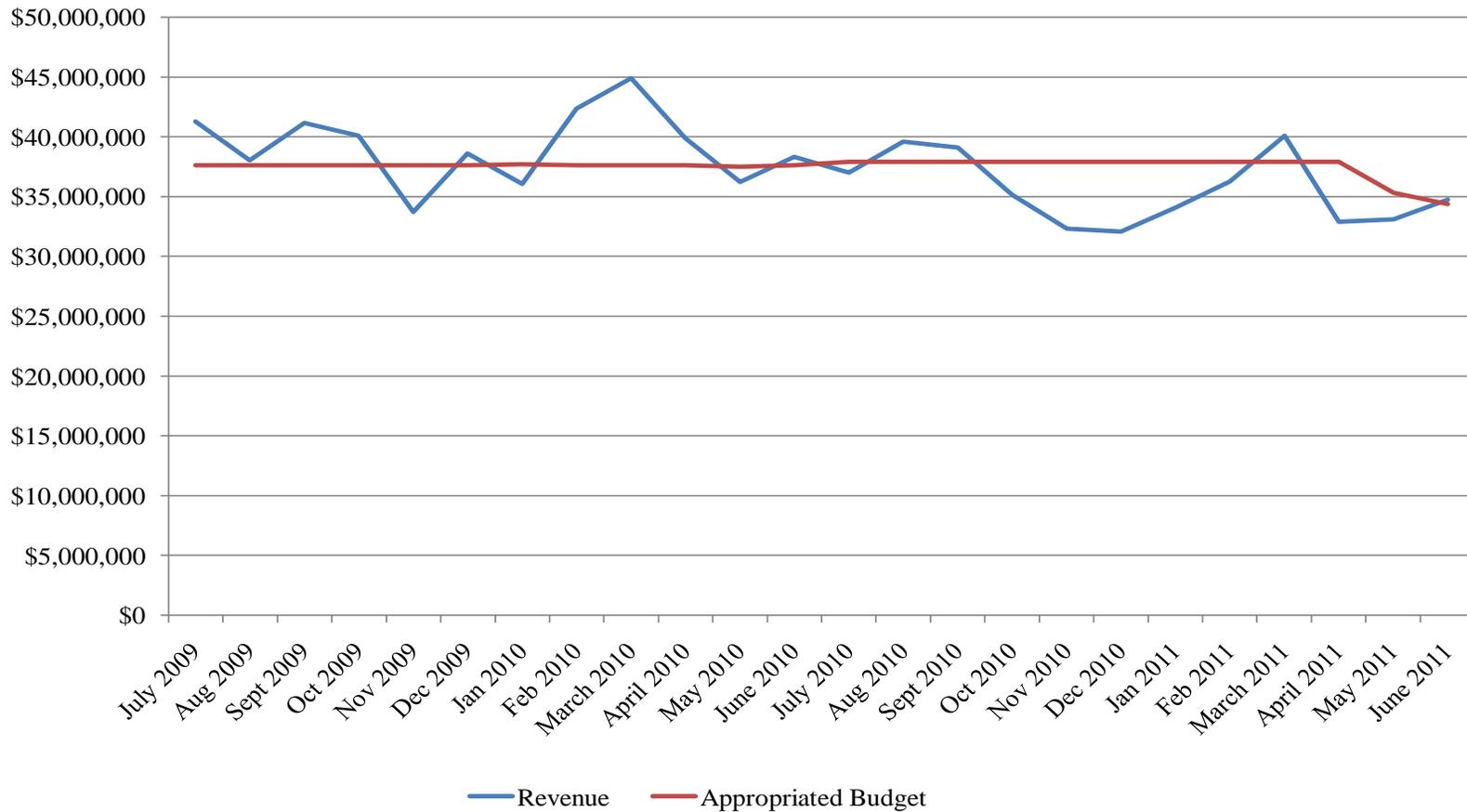
- ▶ Insufficient Revenues to Fund Clerks' and Courts' Appropriated Budgets
- ▶ Insufficient Start-Up Funds at the Beginning of Each Fiscal Year
- ▶ Volatility of Monthly Revenue in Relation to a Constant Expenditure Need
- ▶ Courts Overly Dependent on Foreclosure Filings

Insufficient Revenues to Fund Courts' Appropriated Budget



Insufficient Revenues to Fund Clerks' Appropriated Budget

Clerks of Court Trust Fund (CCTF)
Actual Revenue Collections versus Appropriated Budget
FY 2009-10 to FY 2010-11
By Month



Funds Needed to Support Court Appropriations

- ▶ Fiscal Year 2010/11
 - ✓ \$14.3 Million from Other State Court Trust Funds
 - ✓ \$19.5 Million from Other State Funds
 - ✓ \$19.4 Million Supplemental Appropriation
 - \$53 Million to Support Appropriated Budget**

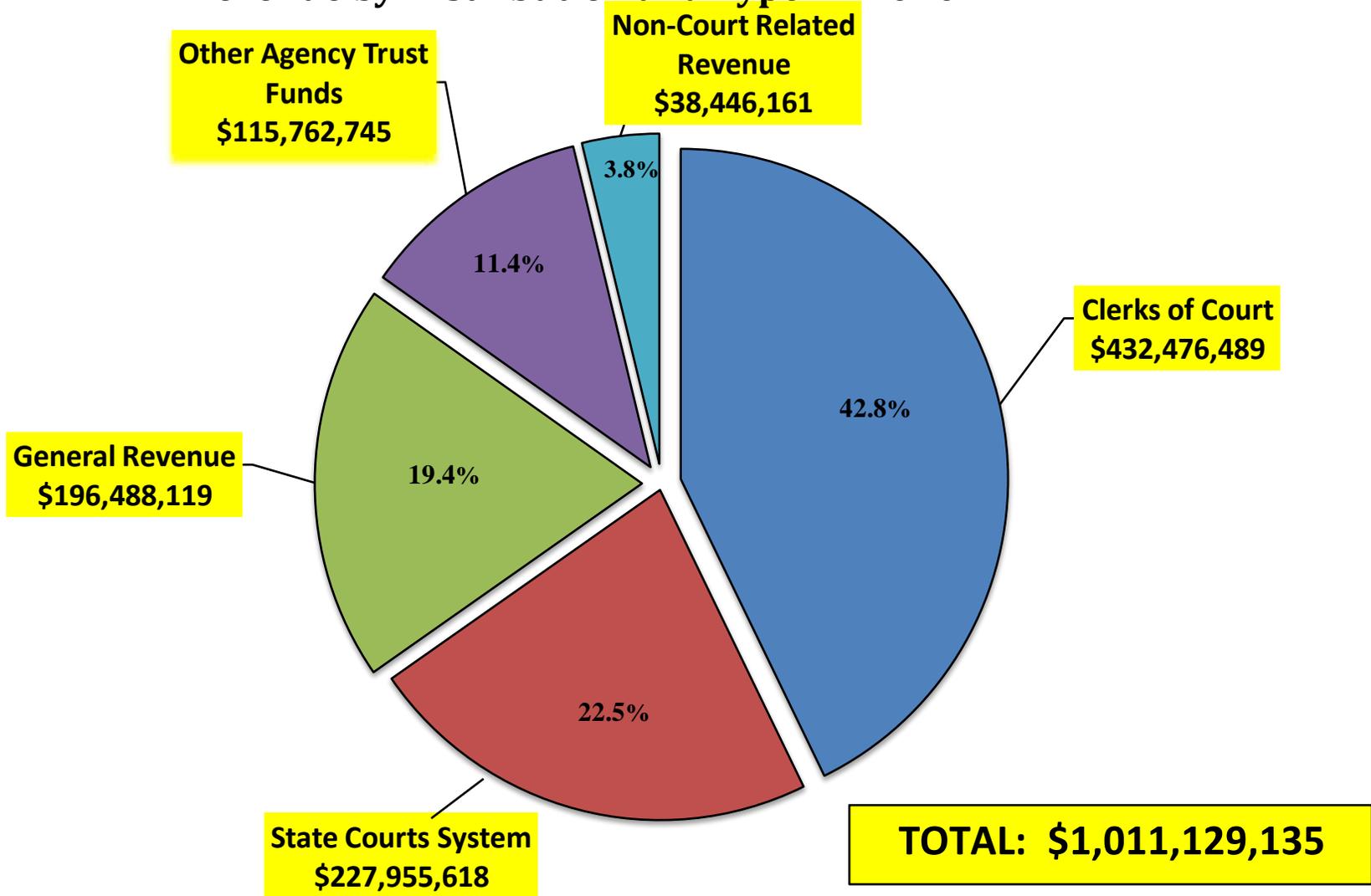
- ▶ Fiscal Year 2011/12
 - ✓ \$54.0 Million Loan Authorized by Legislature
 - ✓ \$45.6 Million Pending Request
 - \$99.6 Million to Get Through March 2012**

Funds Needed to Support Clerk Appropriations

- ▶ Fiscal Year 2009/10
 - ✓ **\$18.6 Million** Transfer from State Courts Revenue Trust Fund
- ▶ Fiscal Year 2010/11
 - ✓ **\$44.2 Million** Supplemental Appropriation
- ▶ Fiscal Year 2011/12
 - ✓ **\$36.0 Million** Request for Transfer Pending, **to Get Through March 2012**

Article V Revenue

Collected by the Clerks of Court and Remitted to Department of Revenue by Distribution and Type FY 2010 - 11

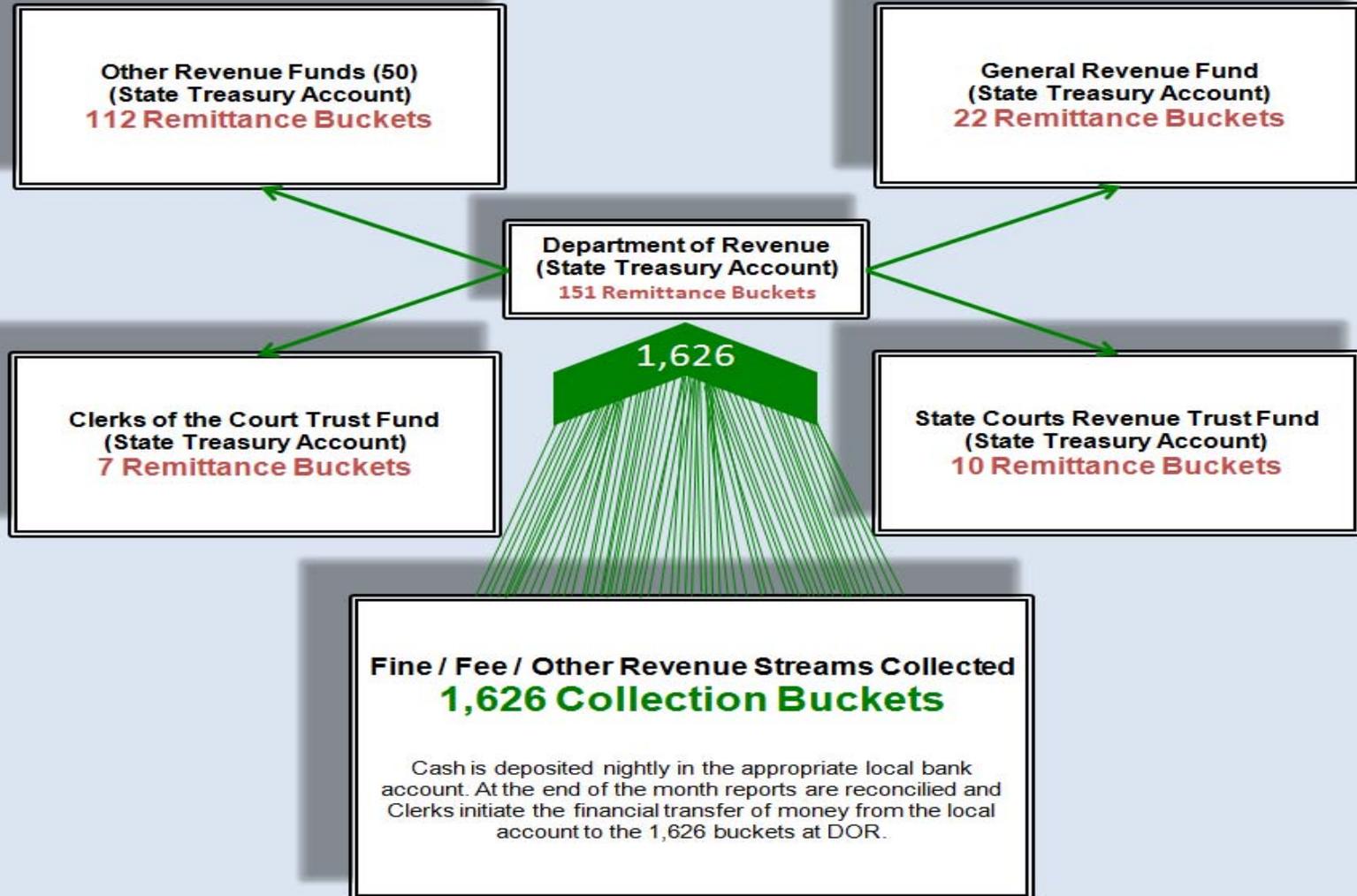


*Totals may not be exact due to rounding.

Note: Court Related Revenue remitted to the Clerks of Court does not include revenues remitted to DOR under 142.01(2) from unexpended budget and early remittance of June collections. Total amount remitted to DOR under 142.01(2) is \$442,824,942. This chart does not reflect appropriated budgets.

Complexity of Revenue Structure

Current Revenue Flow



Recommendation 1: Proposed Core Court System

The work of the Courts and Clerks is inter-related, and each entity depends on the other to provide justice to the people.

The two entities should be considered the Core Court System for funding purposes.

Recommendation 2: General Revenue Support for the Courts

Certain court costs, such as salaries for judges, court reporters and interpreters should remain a general obligation of state government and should be paid from the general revenue fund rather than from court user fees and costs.

Recommendation 3: Proposed Revenue Structure

Court related revenue should be distributed to the Courts and Clerks in an amount sufficient to support their authorized budgets before distributions are made to other government programs and services.

Recommendation 4: Proposed Operating Reserve

An operating reserve for the Courts and Clerks should be established to address monthly cash flow problems.

Recommendation 5: Redirect Appellate Court Filing Fees and Service Charges and Mediator Certification and Licensure Fees to the SCRTF

There are filing fees and service charges in the supreme court and district courts of appeal that should be redirected from the general revenue fund to the Courts' trust funds.

Results

- ✓ Implementation of these recommendations will stabilize Court and Clerk funding so that revenues will be in place to support the budgets authorized by the Legislature.
- ✓ Recommendations do not address the adequacy of current funding for the Courts or Clerks.
- ✓ This recommended revenue structure proposes a trade off: In exchange for stable funding for Courts and Clerks on a month to month basis, any windfalls in court generated revenues will go to the state budget to be used as directed by the Legislature.

THE FLORIDA SENATE

APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

NOV 1

Meeting Date

Topic Clerk & Court Funding Stabilization Bill Number _____ (if applicable)

Name John Laurent Amendment Barcode _____ (if applicable)

Job Title Chairman Trial Court Budget Commission

Address PO Box 1018 Phone 863-205-1720

Barton F 33031
City State Zip

E-mail _____

Speaking: For Against Information

Representing Budget Stabilization Workgroup

Appearing at request of Chair: Yes No

Lobbyist registered with Legislature: Yes No

While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

This form is part of the public record for this meeting.

THE FLORIDA SENATE
APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

Nov 1

Meeting Date

Topic Rev Stabilization - Clerk - Court

Bill Number _____
(if applicable)

Name Karen Rushing

Amendment Barcode _____
(if applicable)

Job Title Clerk of Court - Sarasota

Address 2000 Main St

Phone 941-861-7605

Sarasota FL 34230
City State Zip

E-mail KRushing@scgov.net

Speaking: For Against Information

Representing _____

Appearing at request of Chair: Yes No

Lobbyist registered with Legislature: Yes No

While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

This form is part of the public record for this meeting.



State Contract Management System

Update on the State Contract Management System
Senate Budget Committee
November 1, 2011



The State Contract Management System is a web based program that provides visibility to state contracts procured by both executive and cabinet agencies in Florida.

- Updated continuously by agency staff to provide real time data on all state contracts; and



In 2010 the State Contract Management System was initiated at the direction of the Senate in an effort to create a master inventory of contracts. Information is broken down into three basic components:

- 1. *Budget Information***
- 2. *Contract Information***
- 3. *Contract Compliance***



1) Budget Information :

- Budget Entity and Object Code
- Funds source: General Revenue or Trust Fund
- Recurring and Nonrecurring dollars
- Total annual obligated state cost
- Total obligated state Cost-(Life of the Contract)



2) Contract Information :

- Vendor
- Contract Manager (email and phone number)
- Beginning and End date
- Fixed Fee, Contingency Fee
- Are Escalator's present? 3%-12%
- Commodities or Services
- Type of Contract: ITN, RFP, Sole Source, etc....



3) Contract Compliance :

- Are there contract performance metrics in the contract?
- Was a business case completed for the contract?
- The completion of Cost Benefit Analysis?
- Are there any administrative or legal challenges to the contract procurement?
- Have there been any contract extensions or renewals?
- Have there been contract violations or work slippages?



- Both state and cabinet agencies have been very helpful in assisting in the collection of the contract information.
- With the passage of SB 2096 in the 2011 Legislative Session agencies are required by statute to report agency procurement information.



Contract Management Review of Mental Health and Substance Abuse Services

Senate Budget Committee
November 1, 2011



Contract Management Review of Mental Health and Substance Abuse Services

Using the State Contract Management System, the Senate Budget Office found:

- \$1.27 billion is spent on mental health and substance abuse services.
- **Five agencies purchased these services:** Department of Children and Families, Agency for Health Care Administration, Department of Juvenile Justice, Department of Corrections and Department of Health.
- There is an opportunity to leverage state's purchasing power to increase efficiency in the procurement of these services.



Contract Management Review of Mental Health and Substance Abuse Services

The Senate Budget Office asked the Office of Program Policy Analysis and Government Accountability to:

- Review the data in the State Contract Management System; and
- Analyze a sample of state agency contracts for mental health and substance abuse for opportunities to improve the procurement of these services.



Contract Management Review of Mental Health and Substance Abuse Services

Agency	Examples of Client Populations, Services, and Providers
Department of Children and Families	<ul style="list-style-type: none">• Range of community-based services, e.g., alcohol prevention programs in schools, competency restoration services to juveniles, support services to prevent hospitalization of persons with psychiatric disabilities, and crisis support hotlines• Managing entity organizations• Direct and indirect services at state mental health institutions
Agency for Health Care Administration	<ul style="list-style-type: none">• Prepaid mental health plans• Statewide Inpatient Psychiatric Program that serves Medicaid recipients 17 years of age or younger• Utilization management and research contracts with state universities
Department of Juvenile Justice	<ul style="list-style-type: none">• Services for juveniles in detention centers, such as psychiatric evaluations• Services, such as crisis intervention, psychotropic medication management, and suicide prevention for juveniles with a mental health diagnosis at residential facilities
Department of Corrections	<ul style="list-style-type: none">• Substance abuse services, such as group therapy, to offenders on community supervision• Substance abuse and mental health services for inmates in correctional facilities
Department of Health	<p>All contracts provide community-based services</p> <ul style="list-style-type: none">• Mental health assessments• Group counseling for HIV/AIDS patients• Interventions for health professional licensees with substance abuse or mental health problems

Source: OPPAGA analysis of State Contract Management System database and interviews with agency staff.



Contract Management Review of Mental Health and Substance Abuse Services

Contracts Total \$5.7 Billion for SAMH Services

Agency	Number of Contracts	Fiscal Year 2010-11			Total Amount in All Years of the Contracts
		General Revenue	Trust Fund	Total Annual	
Department of Children and Families	368	\$434,394,242	\$195,548,935	\$629,943,178	\$2,670,064,079
Agency for Health Care Administration	31	158,054,191	288,595,478	446,649,669	2,089,120,678
Department of Juvenile Justice	154	124,437,096	27,317,281	151,754,377	271,440,607
Department of Corrections	77	37,347,963	1,760,977	39,108,940	699,905,698
Department of Health	11	227,902	2,678,119	2,906,021	6,246,682
Total	641	\$754,461,395¹	\$515,900,791¹	\$1,270,362,186¹	\$5,736,777,744

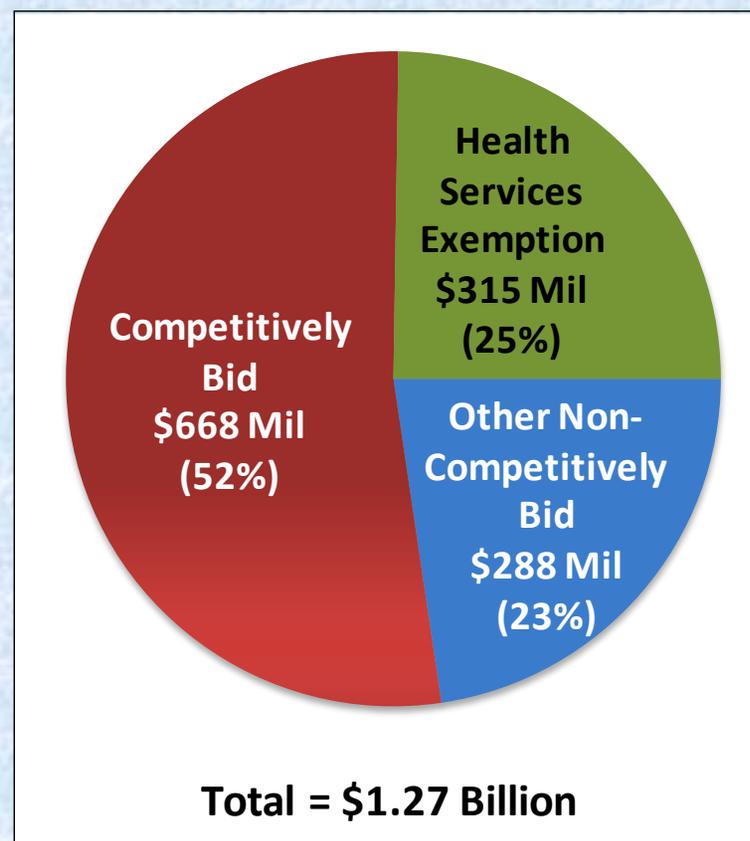
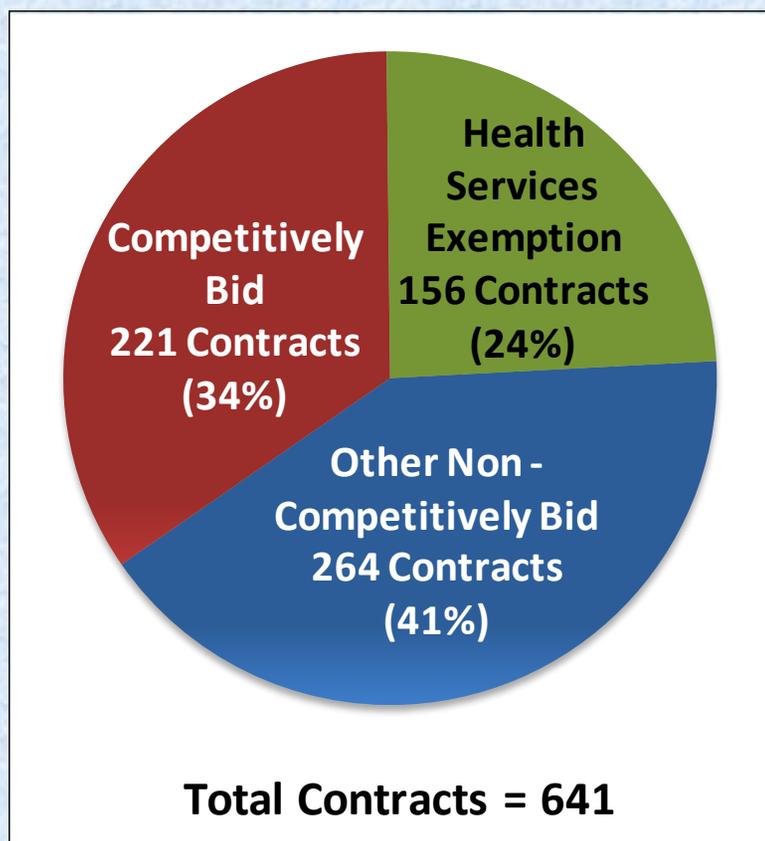
¹ Totals may differ due to rounding.

Source: OPPAGA analysis of State Contract Management System database.



Contract Management Review of Mental Health and Substance Abuse Services

Agency Procurement Practices

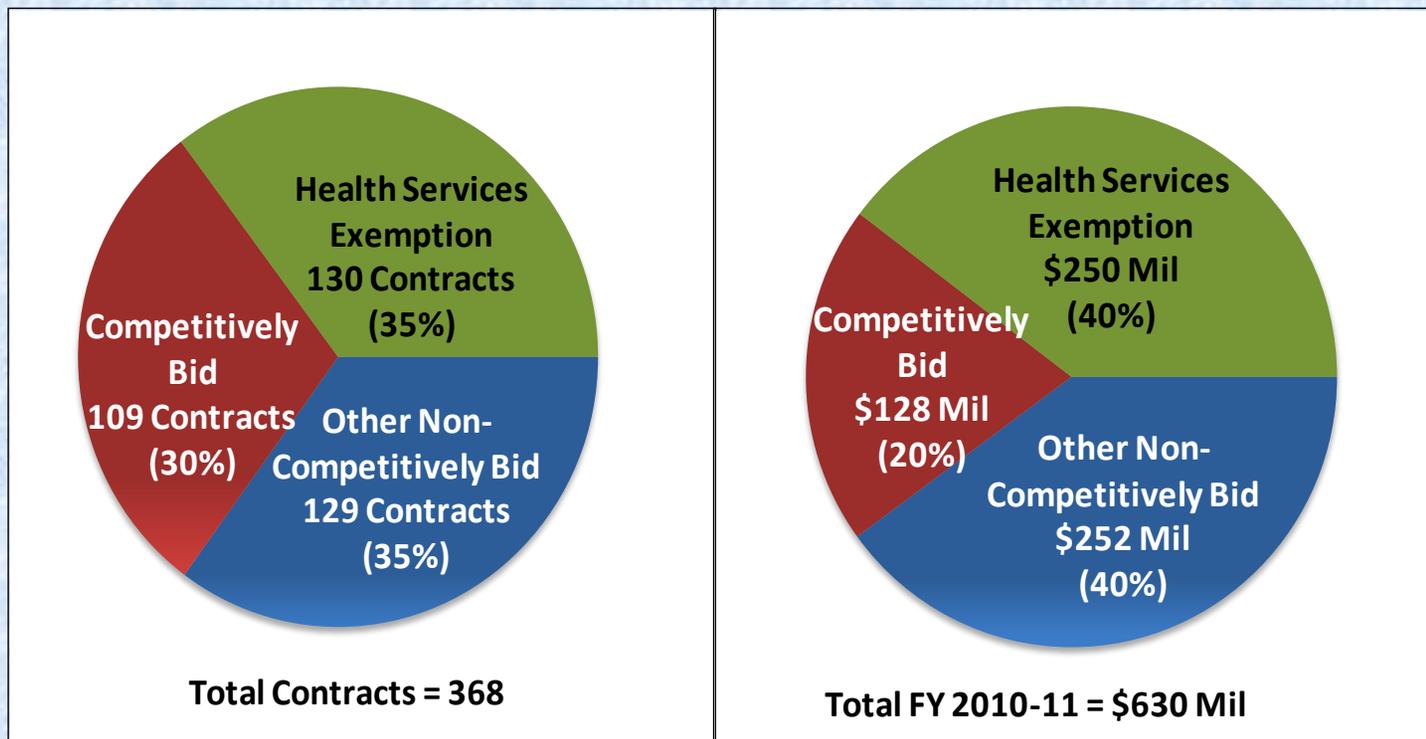


*Percentages may not equal 100%.



Contract Management Review of Mental Health and Substance Abuse Services

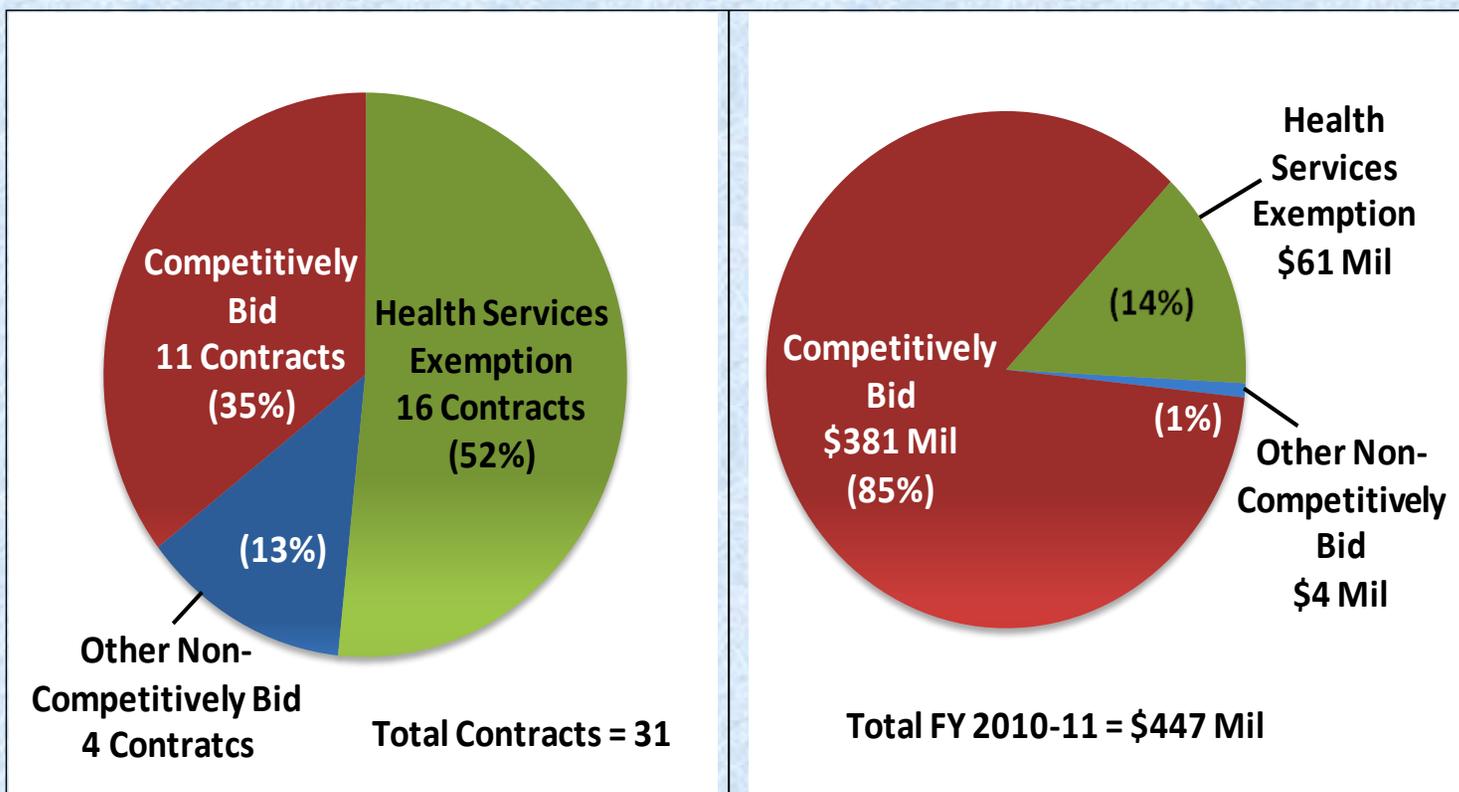
Department of Children and Families





Contract Management Review of Mental Health and Substance Abuse Services

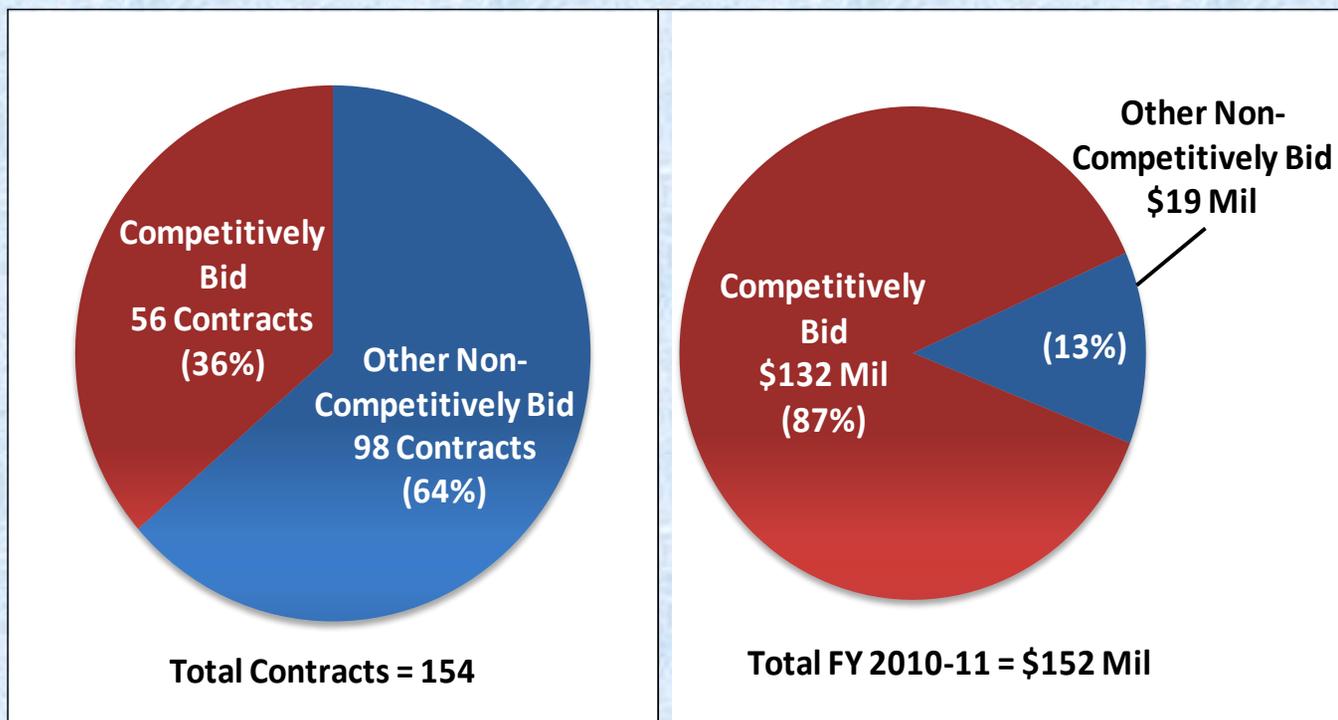
Agency for Health Care Administration





Contract Management Review of Mental Health and Substance Abuse Services

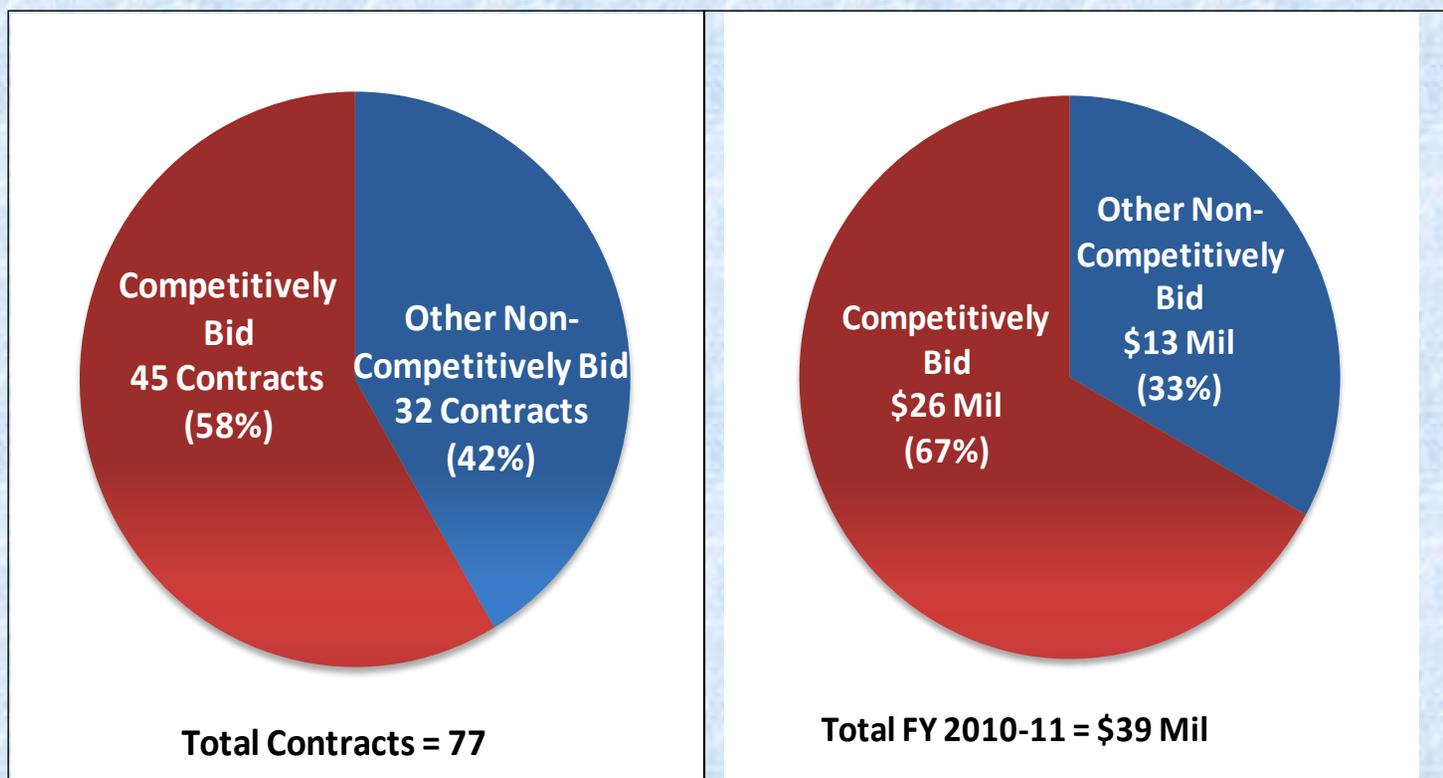
Department of Juvenile Justice





Contract Management Review of Mental Health and Substance Abuse Services

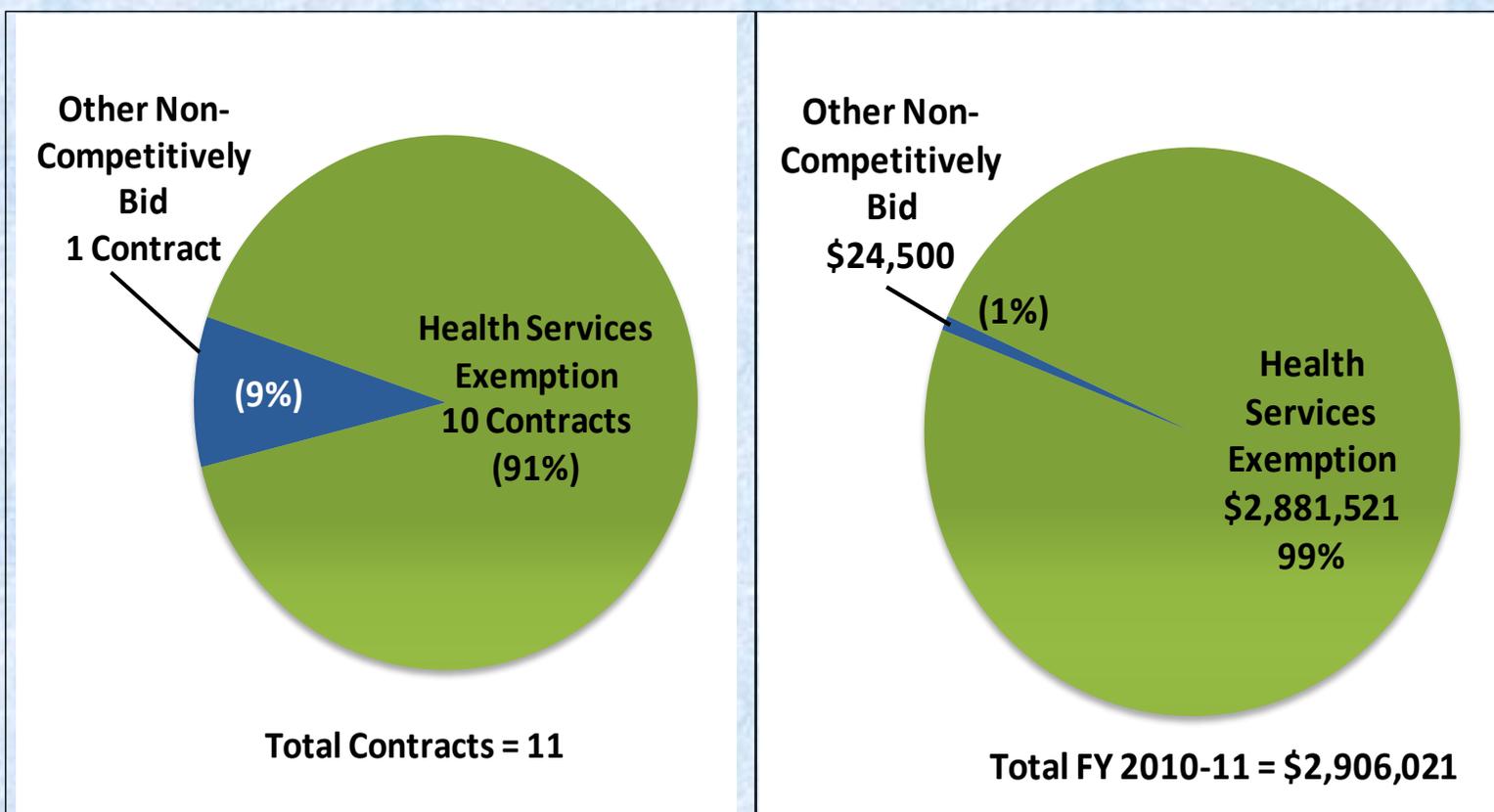
Department of Corrections





Contract Management Review of Mental Health and Substance Abuse Services

Department of Health





Contract Management Review of Mental Health and Substance Abuse Services

Some Agency Contracts Have Built-In Escalation Clauses

Agency	Number of Contracts	Contracts with Escalators	Fiscal Year 2011-12		Estimated Value of Escalators Over the Next Five Years	
			All Escalators	Escalators Currently in Effect	All Escalators	Escalators Currently in Effect
Department of Children and Families	368	28 (8%)	\$2,894,770 (28 contracts)	\$13,380 (1 contract)	\$12,190,798 (28 contracts)	\$13,380 (1 contract)
Department of Corrections	77	56 (73%)	\$1,013,132 (56 contracts)	\$602,350 (15 contracts)	\$4,911,778 (56 contracts)	\$2,369,003 (15 contracts)
Total	445	84	\$3,907,902	\$615,730	\$17,102,576	\$2,382,383

Source: OPPAGA analysis of State Contract Management System database and agency data.



Contract Management Review of Mental Health and Substance Abuse Services

Agencies Pay Different Prices for Similar Services

Service Category	Agency	Mean	Minimum	Maximum
Comprehensive Evaluations Level II	DJJ	\$450	\$350	\$550
Comprehensive Evaluations Level III	DJJ	717	550	750
Mental Health and Substance Abuse Treatment Services	DJJ	57	25	200
Residential Level II (Intensive Mental Health and Substance Abuse Care)	DCF	156	83	213
Comprehensive Evaluations Level I	DJJ	267	250	350
Outpatient (Individual or Group Therapy)	DCF	53	12	84
Individual Counseling (Community-Based Outpatient Substance Abuse)	DOC	41	11	56
Community-Based Residential Program (Short-Term/Non secure)	DOC	40	19	53
Treatment Plan Review (Community-Based Outpatient Substance Abuse)	DOC	28	10	42
Intake-Screening (Community-Based Outpatient Substance Abuse)	DOC	50	42	53
Group Counseling (Community-Based Outpatient Substance Abuse)	DOC	20	14	24
Substance Abuse Education and Life Skills Training	DOC	19	14	24
Aftercare Groups (Counseling After Completing a Treatment Program)	DOC	19	14	24
Outreach (Education and Engagement of At-risk Groups)	DCF	44	42	46

Source: OPPAGA analysis of a sample of 87 contracts obtained from DCF, DJJ, and DOC. These were contracts that were included in the State Contract Management System database.



Contract Management Review of Mental Health and Substance Abuse Services

Immediate Recommended Actions

- Suspend the use of all contract escalators, eliminate in future contracts.
- Coordinate when multiple agencies oversee and monitor same provider.
- Require contracts for mental health and substance abuse to include metrics on services provided, unit prices, and expected service outcomes.
 - Specifically with the implementation of mental health managing entities in Department of Children and Families this year.
 - Other mental health and substance abuse contracts as they are negotiated.



Contract Management Review of Mental Health and Substance Abuse Services

Near Term Recommended Actions

- Require agencies to enter unit prices in the State Contract Management System. DMS, in conjunction with DCF, would define service units. CFO would calculate average unit prices for each service in system.
- Direct agencies to review unit prices prior to contracting and justify when paying more than average unit prices.
- Ask DMS, in conjunction with DCF, to determine the feasibility of regional or state term contracts for mental health and substance abuse services.
- Staff will work with the committee to implement accepted recommendations through the executive branch, substantive law, or the General Appropriations Act.

THE FLORIDA SENATE
APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

01-01-11

Meeting Date

Topic Substance Abuse & Mental Health

Bill Number _____
(if applicable)

Name Jennifer Johnson

Amendment Barcode _____
(if applicable)

Job Title Staff Director, OP & AG

Address _____
Street

Phone 488-1023

City

State

Zip

E-mail _____

Speaking: For Against Information

Representing Legislature

Appearing at request of Chair: Yes No

Lobbyist registered with Legislature: Yes No

While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

This form is part of the public record for this meeting.

S-001 (10/20/11)

THE FLORIDA SENATE
APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

11-1-11

Meeting Date

Topic Contracting for Substance Abuse Services

Bill Number _____
(if applicable)

Name MARK FONTAINE

Amendment Barcode _____
(if applicable)

Job Title EXECUTIVE DIRECTOR

Address 2868 MAHAN Drive

Phone 850 878-2196

Street

TALLAHASSEE

FL

32308

City

State

Zip

E-mail mfontaine@fdaa.org

Speaking: For Against Information

Representing Florida Alcohol + Drug Abuse Association

Appearing at request of Chair: Yes No

Lobbyist registered with Legislature: Yes No

While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

This form is part of the public record for this meeting.

S-001 (10/20/11)

THE FLORIDA SENATE
APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

Nov 1, 2011

Meeting Date

Topic Presentation RE: Substance Abuse/Mental Health Care Bill Number _____
(if applicable)

Name Bob Sharpe Amendment Barcode _____
(if applicable)

Job Title President / Florida Council for Behavioral Healthcare

Address 316 E. Park Ave Phone 850-224-6048
Street

Tallahassee FL 32301 E-mail bsharpe@fcbhc.org
City State Zip

Speaking: For Against Information

Representing Florida Council for Behavioral Healthcare

Appearing at request of Chair: Yes No

Lobbyist registered with Legislature: Yes No

While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

This form is part of the public record for this meeting.

S-001 (10/20/11)

THE FLORIDA SENATE
APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

11/1/11
Meeting Date

Topic Behavioral Community Health & Substance Abuse

Bill Number _____
(if applicable)

Name J. Gilbert Sierra

Amendment Barcode _____
(if applicable)

Job Title CEO

Address Peace River Center - P.O. Box 1559 - Bartow, FL 33831

Phone (863) 519-0575 Ext 1136

Polk, Hardee, and Highland Counties
City State Zip

E-mail G.Sierra@peacrivercenter.org

Speaking: For Against Information

Representing Peace River Center

Appearing at request of Chair: Yes No

Lobbyist registered with Legislature: Yes No

While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

This form is part of the public record for this meeting.

S-001 (10/20/11)

CourtSmart Tag Report

Room: KN 412
Caption: Senate Budget Committee

Case:
Judge:

Type:

Started: 11/1/2011 2:12:08 PM

Ends: 11/1/2011 4:53:27 PM

Length: 02:41:20

2:12:10 PM Sen. Alexander (Chair)
2:13:38 PM TAB 5 - State Courts & Clerks Revenue Stabilization Study
2:13:54 PM Judge John Laurent, Chair, Trial Court Budget Commission
2:16:58 PM Karen Rushing, Sarasota Clerk of Circuit Court
2:20:19 PM Sen. Gaetz
2:21:54 PM J. Laurent
2:22:42 PM Sen. Gaetz
2:23:36 PM Sen. Alexander
2:26:36 PM Sen. Lynn
2:27:49 PM Sen. Alexander
2:28:43 PM Sen. Lynn
2:29:50 PM Sen. Simmons
2:30:44 PM J. Laurent
2:30:50 PM Sen. Simmons
2:30:54 PM J. Laurent
2:31:06 PM Sen. Simmons
2:32:01 PM J. Laurent
2:32:50 PM Sen. Simmons
2:32:53 PM K. Rushing
2:33:18 PM Sen. Simmons
2:34:04 PM J. Laurent
2:34:16 PM Sen. Simmons
2:34:32 PM J. Laurent
2:35:00 PM Sen. Simmons
2:35:52 PM J. Laurent
2:36:14 PM Sen. Simmons
2:36:33 PM J. Laurent
2:36:45 PM Sen. Simmons
2:38:52 PM Sen. Alexander
2:41:27 PM Sen. Simmons
2:42:31 PM Sen. Hays
2:43:07 PM J. Laurent
2:43:34 PM Sen. Hays
2:44:06 PM Sen. Fasano
2:44:34 PM J. Laurent
2:44:42 PM Sen. Fasano
2:45:45 PM J. Laurent
2:46:01 PM Sen. Alexander
2:47:51 PM Sen. Fasano
2:48:28 PM Sen. Alexander
2:49:43 PM Sen. Fasano
2:50:13 PM K. Rushing
2:50:26 PM Sen. Sobel
2:53:08 PM Sen. Alexander
2:56:34 PM Sen. Rich
2:57:42 PM Sen. Alexander
2:58:02 PM Sen. Simmons
3:01:19 PM Sen. Alexander
3:01:24 PM Sen. Negron
3:06:16 PM J. Laurent
3:06:48 PM TAB 1 - Government Efficiency Task Force
3:06:58 PM Abe Uccello, Chair, Govt. Efficiency Task Force

3:19:55 PM Sen. Hays
3:20:18 PM A. Uccello
3:21:15 PM Sen. Hays
3:21:38 PM Sen. Alexander
3:22:03 PM A. Uccello
3:22:24 PM Sen. Alexander
3:23:03 PM Sen. Rich
3:24:09 PM Sen. Alexander
3:24:14 PM A. Uccello
3:24:53 PM Sen. Sobel
3:25:19 PM A. Uccello
3:26:04 PM Sen. Sobel
3:26:15 PM A. Uccello
3:27:20 PM Sen. Alexander
3:27:39 PM Sen. Montford
3:27:54 PM A. Uccello
3:28:13 PM Sen. Montford
3:28:36 PM A. Uccello
3:29:11 PM Sen. Montford
3:29:27 PM Sen. Alexander
3:30:06 PM Sen. Lynn
3:30:42 PM A. Uccello
3:31:40 PM Sen. Lynn
3:34:09 PM A. Uccello
3:37:00 PM Sen. Lynn
3:37:40 PM Sen. Alexander
3:39:51 PM Sen. Gaetz
3:42:02 PM Sen. Joyner
3:42:49 PM A. Uccello
3:43:32 PM Sen. Joyner
3:44:12 PM A. Uccello
3:44:28 PM Sen. Alexander
3:45:52 PM Sen. Gaetz
3:48:36 PM Sen. Simmons
3:48:56 PM A. Uccello
3:49:15 PM Sen. Simmons
3:50:43 PM Sen. Alexander
3:51:14 PM Sen. Simmons
3:51:40 PM Sen. Alexander
3:52:06 PM TAB 2 - Florida One Stop Registration
3:52:22 PM Lisa Vickers, Executive Director, Dept. of Revenue
4:13:56 PM Sen. Alexander
4:14:18 PM TAB 6 - State Contract Management System
4:15:26 PM Noah McKinnon, Analyst, Budget Committee
4:20:31 PM Sen. Alexander
4:20:59 PM Sen. Gaetz
4:22:21 PM N. McKinnon
4:22:24 PM Sen. Alexander
4:24:45 PM Sen. Thrasher
4:24:50 PM N. McKinnon
4:25:02 PM Sen. Thrasher
4:25:15 PM Sen. Alexander
4:25:59 PM Sen. Thrasher
4:26:09 PM Sen. Alexander
4:26:49 PM Sen. Wise
4:27:29 PM Sen. Alexander
4:28:44 PM TAB 7 - Substance Abuse & Mental Health Contracting
4:29:14 PM N. McKinnon
4:30:10 PM Jennifer Johnson, Staff Director, Office of Program Policy Analysis & Government Accountability
4:40:12 PM Sen. Negron
4:40:16 PM J. Johnson
4:40:22 PM Sen. Negron

4:40:49 PM Sen. Hays
4:41:10 PM J. Johnson
4:41:17 PM Sen. Wise
4:42:03 PM J. Johnson
4:42:07 PM Sen. Joyner
4:42:29 PM J. Johnson
4:42:48 PM Sen. Sobel
4:43:09 PM Sen. Negrón
4:43:44 PM J. Johnson
4:43:50 PM Sen. Negrón
4:44:12 PM Claude Hendon, Staff Director, Budget Subcommittee on Health & Human Services Appropriations
4:48:09 PM Sen. Lynn
4:48:52 PM C. Hendon
4:49:45 PM Mark Fontaine, Executive Director, Florida Alcohol & Drug Abuse Assn.
4:51:21 PM J. Gilbert Sierra, CEO, Peace River Center



THE FLORIDA SENATE

Tallahassee, Florida 32399-1100

COMMITTEES:
Judiciary, *Chair*
Budget
Budget - Subcommittee on Education Pre-K - 12
Appropriations
Commerce and Tourism
Communications, Energy, and Public Utilities
Governmental Oversight and Accountability
Reapportionment
Rules

SENATOR ANITERE FLORES

Majority Whip
38th District

OK JD
9/7/11

September 1, 2011

The Honorable JD Alexander
Chair of Committee on Budget
201 The Capitol
404 South Monroe Street
Tallahassee, FL 32399-1100

Dear Chairman Alexander:

I respectfully request to be excused from the Committee on Budget during the months of September, October and November. I have been informed by my doctor that I should refrain from travel until after I have given birth which is expected to be at the end of October.

Please do not hesitate to contact me should you have any questions.

Sincerely,

Anitere Flores

CC: Ms. Terry Rhodes, Staff Director, Committee on Budget

REPLY TO:

- 10691 North Kendall Drive, Suite 309, Miami, Florida 33176 (305) 270-6550
- 316 Senate Office Building, 404 South Monroe Street, Tallahassee, Florida 32399-1100 (850) 487-5130

Senate's Website: www.flsenate.gov

MIKE HARIDOPOLOS
President of the Senate

MICHAEL S. "MIKE" BENNETT
President Pro Tempore



THE FLORIDA SENATE

Tallahassee, Florida 32399-1100

COMMITTEES:
Budget - Subcommittee on Transportation, Tourism,
and Economic Development Appropriations,
Vice Chair
Reapportionment, Vice Chair
Banking and Insurance
Budget
Budget - Subcommittee on Finance and Tax
Communications, Energy, and Public Utilities
Criminal Justice
Governmental Oversight and Accountability
Rules

SENATOR GWEN MARGOLIS
35th District

October 17, 2011

President Haridopoulos,

On Monday, October 24, 2011, I am schedule to undergo surgery for a hip replacement. During this week, I will be having the necessary "pre-ops" that are require pre-surgery. At this time, I am requesting approval of my absence from the current committee week and the committee week of October 31st.

My Legislative staff will be in Tallahassee in my absence and should you need anything, please do not hesitate to contact them.

Thank you again for your continued support and understanding.

Sincerely,

Gwen Margolis
State Senator

ok
JM

- cc: Chair Alexander
- cc: Chair Benacquisto
- cc: Chair Gaetz
- cc: Chair Richter
- cc: Chair Bogdanoff
- cc: Chair Gardiner
- cc: Chair Evers
- cc: Chair Ring
- cc: Chair Thrasher

LEGISLATIVE APPROPRIATIONS
 11 OCT 17 AM 10:15
 STAFF DIR. _____ STAFF _____

REPLY TO:

- 3050 Biscayne Boulevard, Suite 600, Miami, Florida 33137 (305) 571-5777
- 414 Senate Office Building, 404 South Monroe Street, Tallahassee, Florida 32399-1100 (850) 487-5121

Senate's Website: www.flsenate.gov

MIKE HARIDOPOLOS
President of the Senate

MICHAEL S. "MIKE" BENNETT
President Pro Tempore



THE FLORIDA SENATE

Tallahassee, Florida 32399-1100

COMMITTEES:

Banking and Insurance, *Chair*
Budget
Budget - Subcommittee on Health and Human Services
Appropriations
Community Affairs
Judiciary
Rules
Rules - Subcommittee on Ethics and Elections

JOINT COMMITTEE:

Legislative Budget Commission

SENATOR GARRETT RICHTER

37th District

October 26, 2011

The Honorable JD Alexander, Chair
Budget Committee
201 The Capitol
404 South Monroe Street
Tallahassee, FL 32399

Dear Mr. Chair:

I respectfully ask to be excused from the Budget Committee meeting scheduled for November 1, 2011 for personal reasons.

Thank you for your understanding.

Sincerely,

A handwritten signature in black ink, appearing to read "Garrett S. Richter".

Garrett S. Richter

ok
JD

cc: Terry Rhodes, Staff Director

REPLY TO:

- 3299 East Tamiami Trail, Suite 203, Naples, Florida 34112 (239) 417-6205
- 1039 S.E. 9th Place, Room 310, Cape Coral, Florida 33990 (239) 338-2777
- 322 Senate Office Building, 404 South Monroe Street, Tallahassee, Florida 32399-1100 (850) 487-5124

Senate's Website: www.flsenate.gov

MIKE HARIDOPOLOS
President of the Senate

MICHAEL S. "MIKE" BENNETT
President Pro Tempore