#### The Florida Senate

#### **COMMITTEE MEETING EXPANDED AGENDA**

#### **APPROPRIATIONS** Senator Latvala, Chair Senator Flores, Vice Chair

**MEETING DATE:** Thursday, February 9, 2017

TIME:

1:00—3:30 p.m.

Pat Thomas Committee Room, 412 Knott Building PLACE:

**MEMBERS**:

Senator Latvala, Chair; Senator Flores, Vice Chair; Senators Bean, Benacquisto, Book, Bracy, Bradley, Brandes, Braynon, Gainer, Galvano, Gibson, Grimsley, Montford, Powell, Simmons,

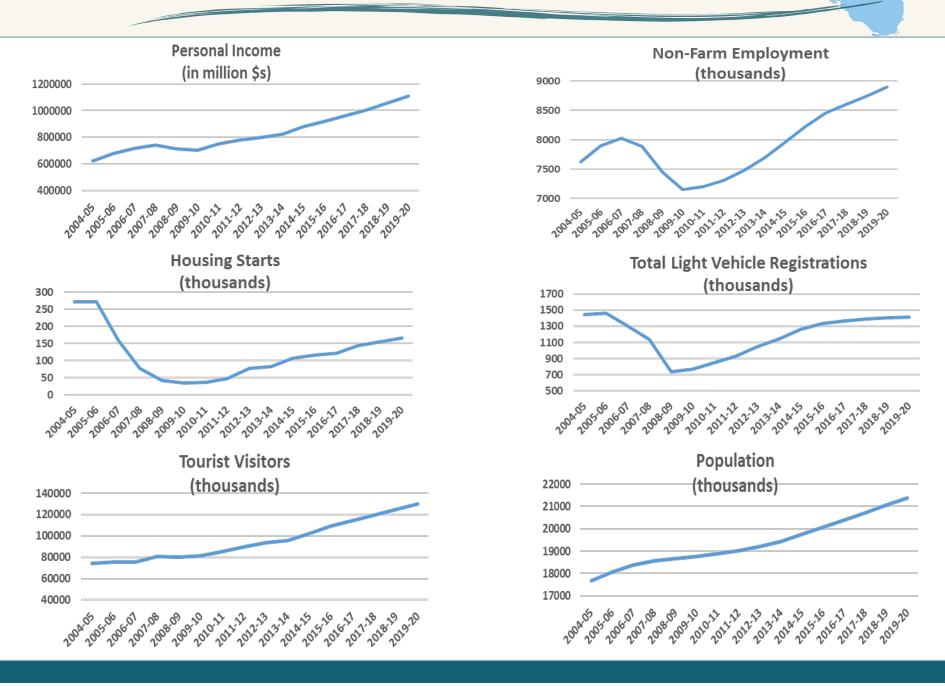
Simpson, and Stargel

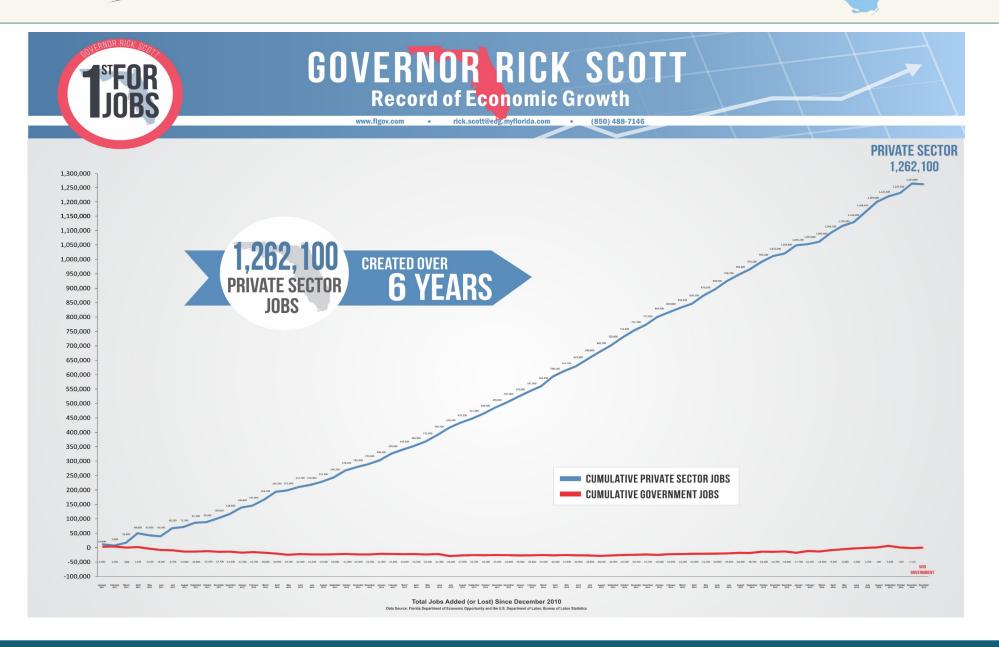
TAB	BILL NO. and INTRODUCER	BILL DESCRIPTION and SENATE COMMITTEE ACTIONS	COMMITTEE ACTION
1	Presentation on Governor's Fiscal Ye	ear 2017-2018 Budget Recommendations	Presented
2		luation for Select State Economic Development Coordinator, Office of Economic and Demographic	Presented
3	Update on Status of Enterprise Floric Department of Economic Opportunity	da, Inc., Contracts by Cissy Proctor, Executive Director,	Presented
	Other Related Meeting Documents		





# Policy and Budget Recommendations

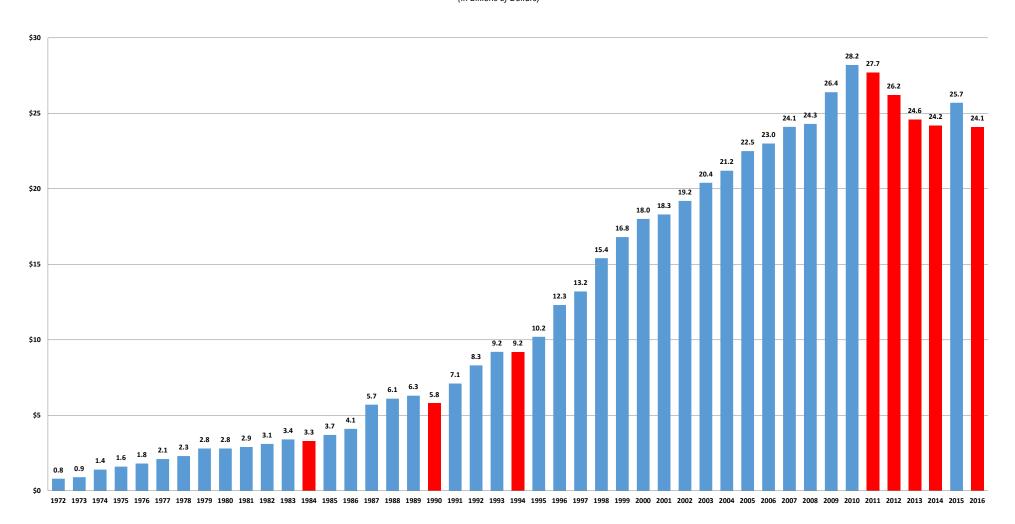




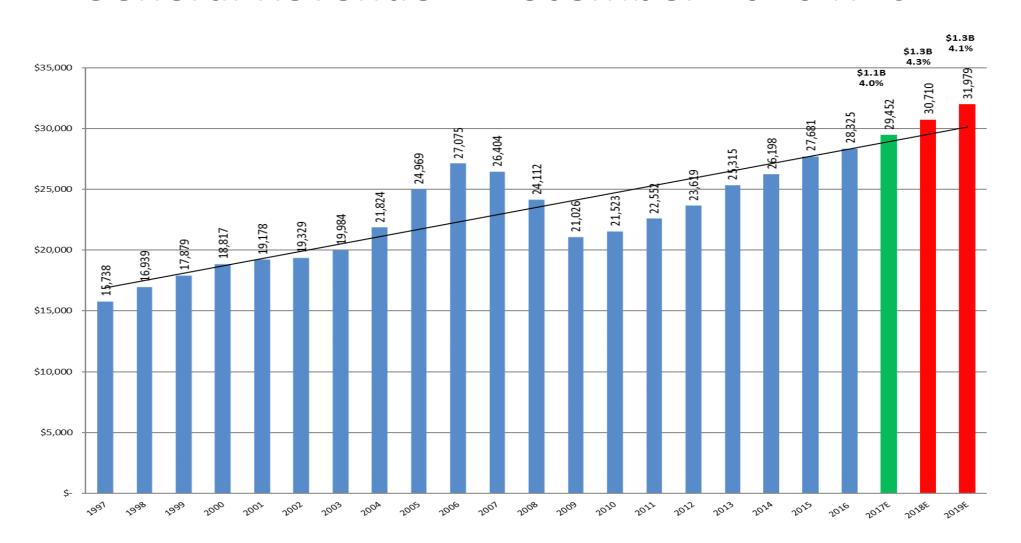
#### Florida Job Growth Compared to US



## State of Florida Historical Debt Outstanding Fiscal Years 1972 through 2016 (in Billions of Dollars)



#### General Revenue – December 2016 REC





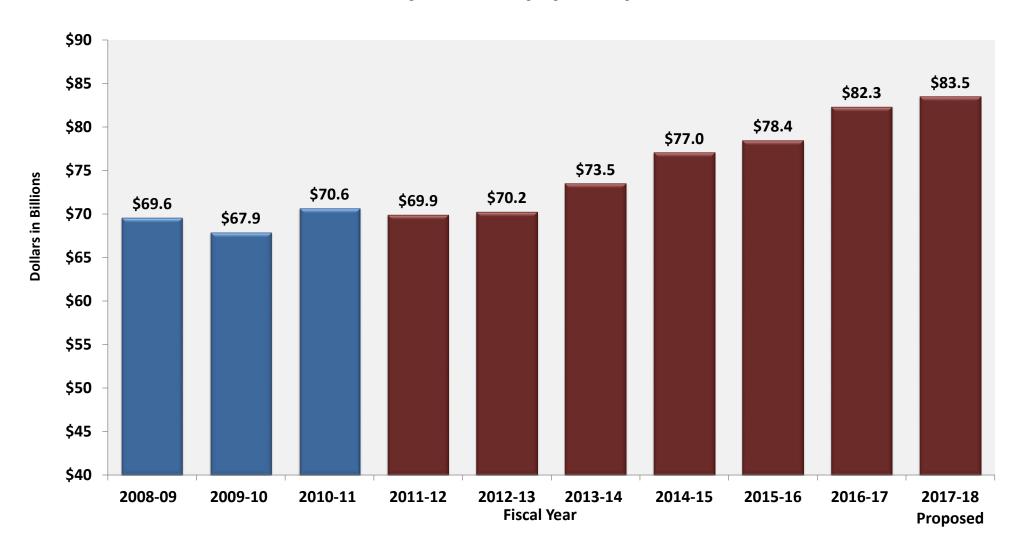
### Governor Scott's priorities for Florida's Future

Tax Cuts for Florida Families and Businesses
Jobs for Florida Families
Education for Florida's Students
Protecting Florida's Environment
Keeping Florida's Residents and Tourists Safe
Ensuring a Healthy Future

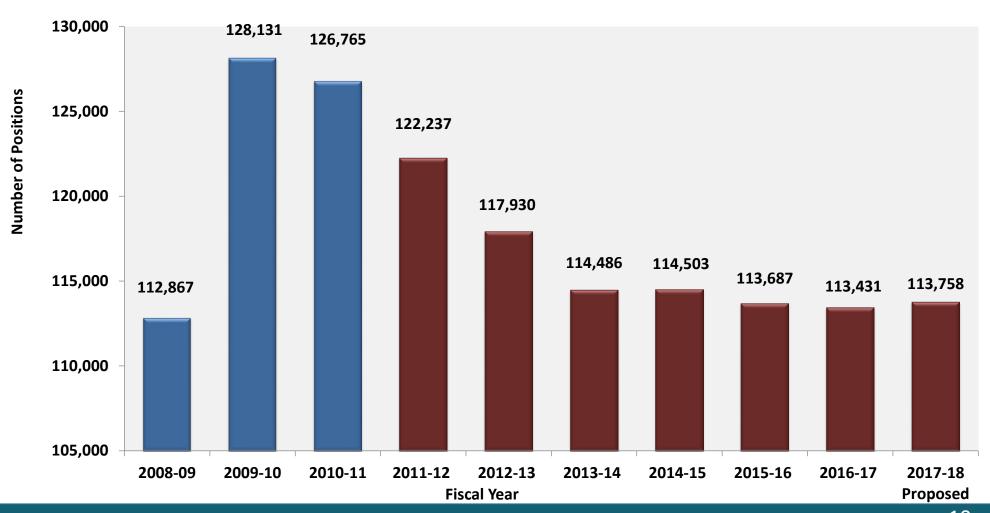
### Fighting To Cut Taxes for Florida's Future

Тах Туре	Tax Cut Description	Taxpayer Savings
Sales Tax	Commercial Rent: 1.5% rate decrease	\$454.4 million
Sales Tax	10 day Back to School Holiday	\$72.0 million
Sales Tax	Hurricane Preparedness	\$6.9 million
Sales Tax	Veterans' Holiday	\$18.4 million
Sales Tax	Camping and Fishing	\$0.5 million
Sales Tax	College and University School Books	\$48.0 million
Corporate Income Tax	Increase Exemption from \$50k to \$75k	\$15.2 million
Sales Tax	School Book Fair	\$3.0 million
Total		\$618.4 million

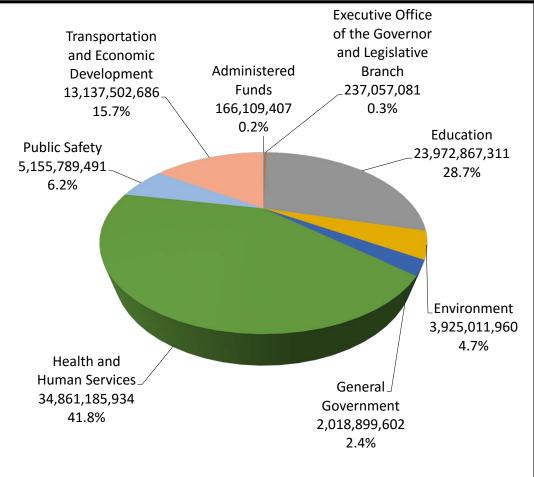
### **History of Appropriations**



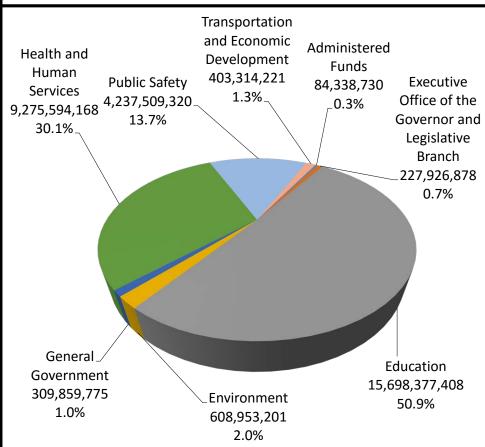
### History of State Workforce



### Total Budget \$83.5 Billion



## General Revenue \$30.8 Billion



# Governor's Budget Recommendations Budget Savings

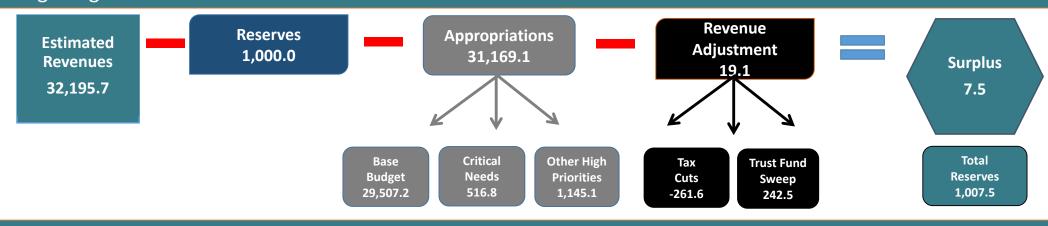
#	Reduction	Positions	General Revenue	Trust Fund	Total
1	Administrative and Operational Efficiencies	(221)	(23,595,783)	(25,535,526)	(49,131,309)
2	Contract and Lease Savings	0	(23,341)	(1,286,305)	(1,309,646)
3	Outsourcing Initiatives	(45)	156,861	(844,911)	(688,050)
4	Debt Service Reduction	0	(1,555,882)	(50,845,548)	(52,401,430)
5	Equitable Treatment of Health Insurance Payments for All State Employees	0	(10,296,007)	(11,551,597)	(21,847,604)
6	Elimination of Earmarks	0	(26,095,323)	(3,925,538)	(30,020,861)
7	Health Care Savings	0	(356,738,968)	(572,752,869)	(929,491,837)
8	Subtotal	(266)	(418,148,443)	(666,742,294)	(1,084,890,737)
9	Unfunded Budget		0	(44,833,985)	(44,833,985)
	Grand Total	(266)	(418,148,443)	(711,576,279)	(1,129,724,722)

#### Governor's Budget Recommendations Proposed General Revenue Outlook

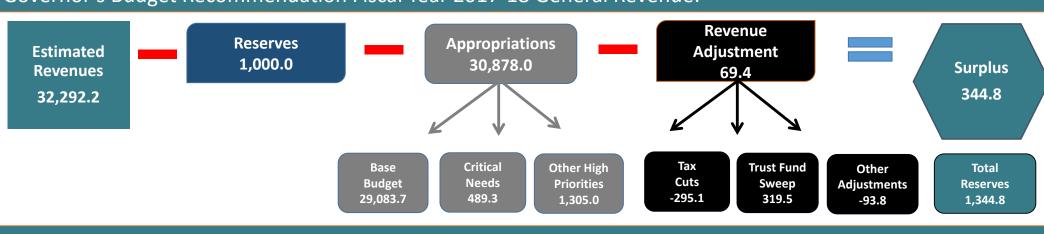
	(\$ in millions)	Recurring	Non-	Total
1	Balance Forward From FY 2015-16		<b>Recurring</b> 1,484.6	1,484.6
2	Estimated Revenues - December 12, 2016	30,830.6	(23.0)	30,807.6
3	Total Revenue Estimate	30,830.6	1,461.6	32,292.2
4	Base Budget	29,501.8	0.0	29,501.8
5	Available Revenues (after Funding Base Budget)	1,328.8	1,461.6	2,790.4
6	Less Adjustments:	·		-
7	Shortfalls and Budget Amendments		(100.0)	(100.0)
8	Anticipated Federal Reimbursement for Hurricanes		41.6	41.6
	Hermine and Matthew			1 _ 1 _
9	Trust Fund Sweeps		319.5	319.5
10	Adjustment to Planned Reversions - Tier 3 Bonus Plan		(30.5)	(30.5)
11	Fee Cuts	(3.4)	(0.4)	(3.8)
12	Tax Cuts:	` '	ì	ì
13	Sales Tax: Commercial Rent	(402.5)	234.8	(167.7)
14	Sales Tax: Textbooks	0.0	(39.1)	(39.1)
15	Sales Tax: Back to School	0.0	(58.5)	(58.5)
16	Sales Tax: Disaster Preparedness	0.0	(5.8)	(5.8)
17	Sales Tax: Outdoor Holiday	0.0	(0.4)	(0.4)
18	Sales Tax: School Book Fair	(2.5)	0.0	(2.5)
19	Sales Tax: Veterans' Holiday	0.0	(15.0)	(15.0)
20	Corporate Income Tax: Exemption Increase to \$75,000	(15.2)	9.1	(6.1)
21	Sub-Total Tax Cuts	(420.2)	125.1	(295.1)
22	Department of Revenue Tax Holiday Administration	` `	(1.0)	(1.0)
23	Total FY 2017-18 Revenue Adjustments	(423.6)	354.2	(69.4)
24	Total Revenue Available after Adjustments	905.2	1,815.8	2,721.0
25	Appropriations Over Base Budget			
26	Education	347.7	3.2	350.9
27	Health and Human Services	230.0	18.0	248.0
28	Public Safety	87.7	106.1	193.8
29	Transportation & Economic Development	0.0	350.5	350.5
30	General Government	1.4	49.9	51.3
31	Environment	0.8	461.0	461.8
32	Statewide Issues	20.2	66.2	86.4
33	Budget Savings	(418.1)	·	(418.1)
34	Funding Shifts	8.5	11.0	19.5
35	Total Appropriations Over Base Budget	278.1	1,066.0	1,344.1
36	Transfer to the Budget Stabilization Fund		32.1	32.1
37	General Revenue Balance	627.1	717.7	1,344.8

\$ in Millions

#### Long Range Financial Outlook Fiscal Year 2017-18 General Revenue:



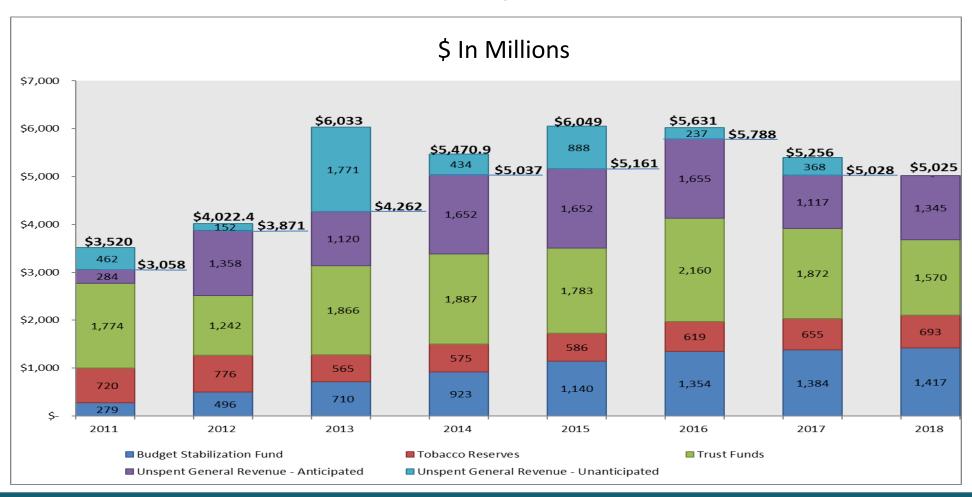
#### Governor's Budget Recommendation Fiscal Year 2017-18 General Revenue:



#### Impact to Long Range Financial Outlook Surplus:



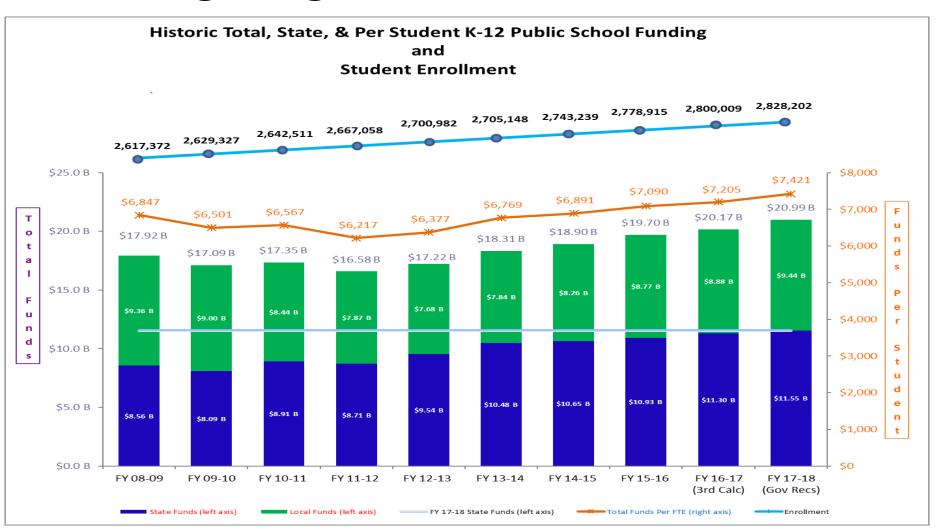
# Governor's Budget Recommendations Actual and Anticipated Reserves

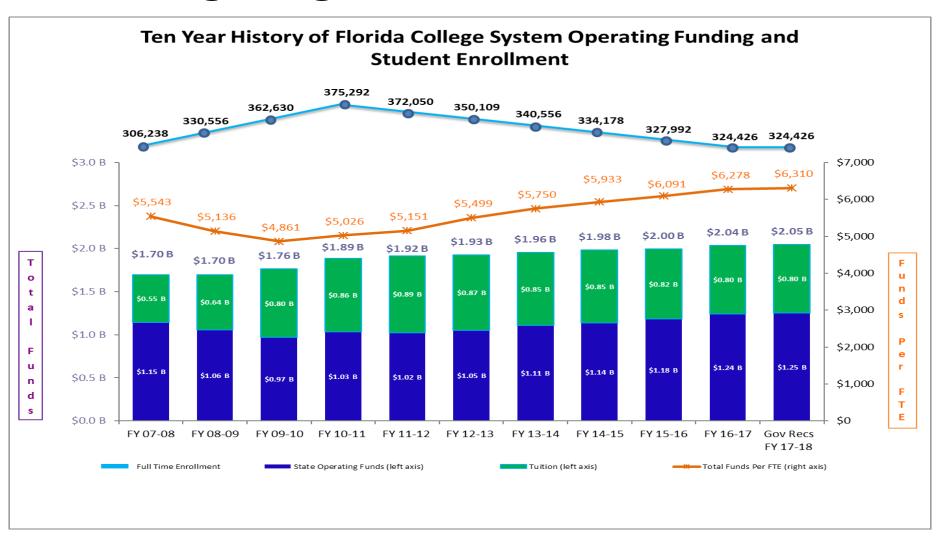


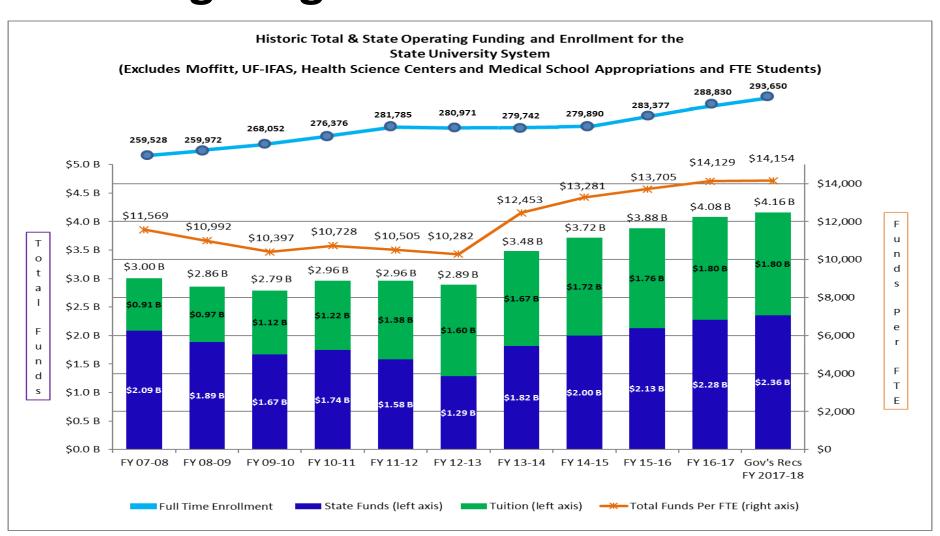
### Fighting For Florida Jobs

Major Issues Funded	Amount
Economic Development Tools	\$85 Million
Florida Flex – Quick Response Training	\$20 Million
VISIT Florida	\$76 Million
Triumph Gulf Coast	\$300 Million
State Transportation Work Program	\$10.1 Billion

Historic Level of Funding	Funding Amount
K-12 Public Schools – Total Funding	\$20.99 billion
K-12 Public Schools – State Funding	\$11.55 billion
K-12 Public Schools – Per-Student Funding	\$7,421
Florida College System – Total Operating Funding	\$2.05 billion
Florida College System – State Operating Funding	\$1.25 billion
State University System – Total Operating Funding	\$4.16 billion
State University System – State Operating Funding	\$2.36 billion







### Fighting For Florida's Students

Major Issue Funded	Funding Amount
Performance Funding for Colleges	\$100 million
Performance Funding for Universities	\$600 million
Performance Funding for Workforce Programs	\$4.5 million
Education Infrastructure	\$457.4 million
Teacher Recruitment and Retention Initiatives	\$43 million
Eliminate Initial and Renewal Teacher Certification Fees	\$15 million

The Governor's budget recommends a zero percent tuition increase for State Universities, State Colleges, and School District Workforce Programs, and freezes all fees at our State Universities and State Colleges.

#### Fighting To Protect Florida's Environment for Future Generations

Major Issues Funded	Amount
Everglades Restoration	\$225 Million
Indian River Lagoon and Caloosahatchee Cleanup	\$60 Million
Land Acquisition and Management (including Florida Forever)	\$178 Million
Springs	\$65 Million
Alternative Water Supply	\$100 Million
Beach Projects (including Hurricane Restoration)	\$111.2 Million
Wastewater Treatment Facility Storm Preparedness	\$22.2 Million
State Park Enhancements and Management	\$50 Million
Citrus Research and Protection	\$15.6 Million

The Governor's proposed budget fully complies with Amendment 1 by including over \$800 million for land and water programs funded from documentary stamp tax revenues.

### Fighting To Keep Florida's Future Safe

Major Issues Funded	Amount
Pay Raises for Sworn State Law Enforcement Officers	\$14.6 Million
Strengthen Counterterrorism Operations	\$5.8 Million
Correctional Officer and Probation Officer Pay Plan	\$38.7 Million
Hiring Bonus for High Vacancy Institutions	\$4.9 Million
Increase Base Pay for Mental Health COs	\$2.5 Million
	\$46.1 Million
Residential Mental Health Continuum of Care	\$16.4 Million
Correctional and Juvenile Facility Maintenance & Repair	\$45.2 Million
Workforce Education Programs	\$5.6 Million
Increase Residential Capacity and Staffing Ratios	\$10.5 Million
Expand Juvenile Prevention Programs	\$4.7 Million

### Fighting For a Healthier Future

Major Issues Funded	Amount
Mental Health and Substance Abuse	\$25 Million
Statewide Crisis Support for Veterans	\$359,000
Epidemiologists and Infectious Diseases Research	\$4.1 Million
Enriching Seniors	\$11.7 Million
Supported Employment and Internships	\$6.3 Million
Eliminating Critical Needs Waiting List	\$ 7.4 Million
Graduate Medical Education	\$17.3 Million

#### Fighting To Keep Government Efficient for the Future

Major Issues Funded	Amount
State Employee Bonus Plan	\$125.5 Million
Tier 1: \$500 if the agency meets its performance measures	
Tier 2: \$500 if the employee receives a "Satisfactory" evaluation	
Tier 3: \$500 maximum for agency to fund with budget savings	
Florida Retirement System	\$102.5 Million
Information Technology Security	\$6.6 Million
State Building Security	\$10.1 Million
State Building Improvements	\$10.9 Million



### Office of Policy and Budget

Cynthia Kelly Director

Cynthia.Kelly@laspbs.state.fl.us (850)717-9506

#### THE FLORIDA SENATE

#### **APPEARANCE RECORD**

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

Meeting Date	Bill Number (if applicable)
Topic Governor's Budget Presentation	Amendment Barcode (if applicable)
Name Cynthia Relly	
Job Title Director Of Office of Policy of Budget	
Address 400 South Monrol Ste. 4702 Phone_	
Tallahassee FL 32399 Email_	
Speaking: For Against Information Waive Speaking:	In Support Against s information into the record.)
Representing Executive Office of Governor	
Appearing at request of Chair: Yes No Lobbyist registered with Le	egislature: Yes No
While it is a Senate tradition to encourage public testimony, time may not permit all persons wish	ing to speak to be heard at this

meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

This form is part of the public record for this meeting.

S-001 (10/14/14)

### Returns on Investment: Key Results, Findings & Recommendations from FY 2016-2017 Reports

February 9, 2017

Presented by:



The Florida Legislature
Office of Economic and
Demographic Research
850.487.1402
http://edr.state.fl.us

### **Economic Development Concept...**

#### Economy's Natural or Expected Path

Active Intervention

## Economic Development

An attempt to shift the Economy's Natural or Expected Path to a "higher" or "better" economic level.

#### **Population Growth**

The state's primary engine of economic growth, fueling both employment and income growth.

Florida is expected to almost double the nation's average annual growth rate between 2015 and 2030, with 92.9% of the growth coming from net migration. Population growth in isolation naturally attracts those businesses that are market dependent. These are projects where the principal reason for a new business to move to Florida or for an expansion of an existing business is that their expected clients will be primarily or solely based in Florida.

#### ROI Evaluation Factors...

Has the Natural Path been altered?

- · "But For" the program or incentive
- Market (or resource) dependency
- Substitution

If so, to what extent?

 New Money from Outside the State (such as exports or tourists)

And, at what cost?

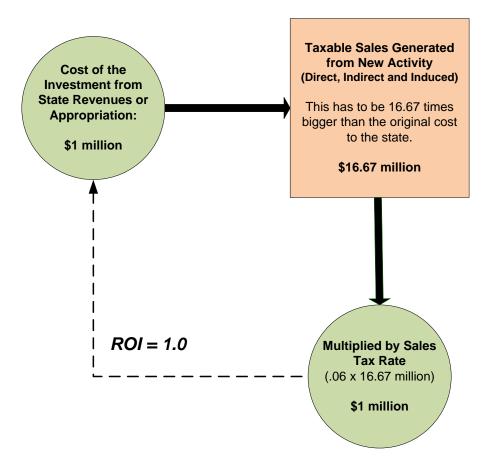
 Any state expenditure made for economic development incentives or programs is a redirection from the general market basket of goods and services that otherwise would have been purchased by the state or left with the taxpayer.

### Return on Investment (ROI)...

In EDR's work, the term "Return on Investment" is synonymous with the statutory term "economic benefits" which is defined in s. 288.005, Florida Statutes.

"The direct, indirect, and induced gains in state revenues as a percentage of the state's investment. The state's investment includes state grants, tax exemptions, tax refunds, tax credits, and other state incentives."

#### Sales Tax Example...



#### **ROI In Practice...**

- The measure is ultimately conditioned by the state's tax policy which determines what is taxable.
- EDR's evaluation also requires identification of jobs created, the increase or decrease in personal income, and the impact on state Gross Domestic Product (GDP) to round out the analysis.
- The ROI does not address issues of overall effectiveness or societal benefit; instead, it focuses on tangible financial gains or losses to state revenues.
- It is entirely possible for a project or program to have a negative return on investment but still be desired (for example, to subsidize an essential activity that wouldn't otherwise have occurred).

### Meaning of Returns...

Returns can be categorized as follows:

- **Greater Than One (>1.0)...**the program more than breaks even; the return to the state produces more revenues than the total cost of the incentives.
- Equal To One (=1.0)...the program breaks even; the return to the state in additional revenues equals the total cost of the incentives.
- Less Than One, But Positive (+, <1)...the program does not break even; however, the state generates enough revenues to recover a portion of its cost for the incentives.
- Less Than Zero (-, <0)...the program does not recover any portion of the incentive cost, and state revenues are less than they would have been in the absence of the program because taxable activity is shifted to non-taxable activity or the costs are greater than the expected benefit.

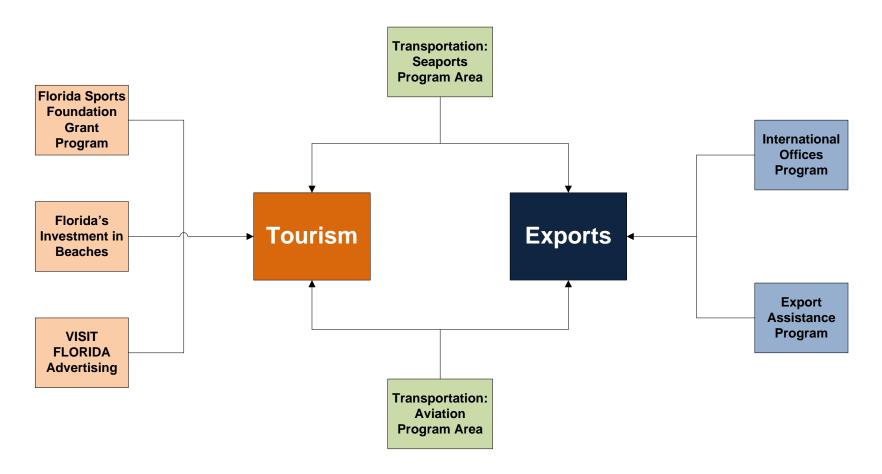
The numerical ROI can be interpreted as return in tax revenues for each dollar spent by the state. For example, a ROI of 2.5 would mean that \$2.50 in tax revenues is received back from each dollar spent by the state.

#### **Return On Investment Analyses**

#### Conducted by the Office of Economic and Demographic Research

	CURRENT	PRIOR		
Ranked Incentives and Investments	ROI	ROI	STATUS	
Florida Sports Foundation Grant Program	5.6			
Economic Evaluation of Florida's Investment in Beaches	5.4			
Qualified Target Industry (QTI)	4.4	6.4		
International Offices Program	4.0		More than Breaks Even	
VISIT FLORIDA Advertising	3.2		(State makes money from the investment)	
Transportation: Seaports Program Area	2.7			
Export Assistance Program	1.9			
Transportation: Aviation Program Area	1.7			
Quick Action Closing Fund (QACF)	0.60	1.1		
Entertainment Industry Sales Tax Exemption (STE)	0.54			
Capital Investment Tax Credit (CITC)	0.43	2.3		
Entertainment Industry Financial Incentives Program (Tax Credit or FTC)	0.43			
Brownfield	0.30	1.1		
Professional Sports Franchise Incentive	0.30			
Transportation: Roads & Highways	0.19		Does Not Break Even	
New Markets Development Program	0.18		(however, the State recovers a portion of the	
Spring Training Baseball Franchise Incentive	0.11		cost)	
Innovation Incentive Program (IIP)	0.10	0.20		
Quick Response Training Program	0.09			
Urban High-Crime Area Job Tax Credit	0.07			
Transportation: Public Transit	0.05			
High-Impact Sector Performance Grant (HIPI)	0.05	0.70		
Transportation: Rails	0.02			
Enterprise Zones	-0.05		State Loses All of Its Investment (plus incurs additional costs)	
Professional Golf Hall of Fame Facility Incentive	-0.08			
International Game Fish Association World Center Facility Incentive	-0.09			

#### Seven of the "Top 8" share the same reason for being there.



Tourism and Exports both bring new dollars into the state and grow the economy.

## Some Programs Have ROIs That Are Dampened by the State's Tax Structure, But Are Important to the Economy...

RETURN-ON-INVESTMENT REAL GDP & REAL DISPOSABLE PERSONAL INCOME				
Progam (Highest to Lowest By Real GDP)	3-Year Average Real Gross Domestic Product (Millions of \$)	3-Year Average Real Disposable Income (Millions of \$)		
Roads & Highways Program	\$18,962.8	\$20,546.7		
Aviation Program	\$9,093.5	\$9,867.7		
Seaports Program	\$6,396.4	\$6,920.3		
Qualified Target Industry Tax Refund	\$773.3	\$544.3		
Quick Action Closing Fund	\$666.3	\$446.0		
Capital Investment Tax Credit	\$426.3	\$299.0		
Public Transit Program	\$411.7	\$446.3		
New Markets Development Program	\$154.2	\$105.8		
Rails Program	\$88.6	\$96.0		
Innovation Incentive Program	\$56.0	\$52.0		
Brownfield Redevelopment Bonus Tax Refund	\$1.6	\$1.4		
High-Impact Sector Performance Grant	\$0.7	\$0.7		
Transportation Programs 3-Year Average: FY2013-14 to FY2015-16				

Transportation Programs 3-Year Average: FY2013-14 to FY2015-16 Economic Development Programs 3-Year Average: FY2012-13 to FY2014-15

Florida's Real GDP in 2015 was \$795.0 billion. This means the Roads & Highways program area represented about 2.4% of the economy. It averaged a return in net state revenues of nearly \$825 million per year during this period, but its ROI was only 0.19 (meaning the state of Florida received only 19 cents back in tax revenue for every dollar spent). This dichotomy has to do with the state's tax structure and the cost of the program.

# Additional Measure to Supplement ROI: Net GDP per State Dollar...

<b>Виодиан</b>	Return on Investment		Net GDP per State Dollar	
Program				
Aviation Program*	1.718	(3)	44.136	(3)
Brownfield Redevelopment Bonus Tax Refund	0.302	(6)	7.281	(6)
Capital Investment Tax Credit	0.434	(5)	19.170	(5)
High-Impact Sector Performance Grant	0.051	(11)	0.840	(11)
Innovation Incentive Program	0.095	(9)	2.798	(9)
New Markets Development Program	0.184	(8)	7.189	(7)
Public Transit Program*	0.053	(10)	1.795	(10)
Qualified Target Industry Tax Refund	4.372	(1)	158.725	(1)
Quick Action Closing Fund	0.577	(4)	25.392	(4)
Rails Program*	0.025	(12)	0.625	(12)
Roads & Highways Program*	0.194	(7)	3.963	(8)
Seaports Program*	2.705	(2)	69.822	(2)

<sup>\*</sup>Transportation numbers are calculated from analyses of 5 future years, all other values are of 3 historic years

Note: Values in parenthesis indicate rankings in the specified measure.

- The additional measure considers the change in state GDP resulting from the state's tax dollars contributed. This measure allows policy makers to identify programs that have a significant impact on the state's economy, as measured by GDP, even if they have a minimal impact on state tax revenues.
- When interpreting Net GDP per State Dollar, values greater than zero indicate that the state economy has expanded as a result of the program. Values below zero indicate that the state economy has contracted as a result of the program.

# Other Programs Have Design Flaws That Are Revealed by the ROIs...

- The now common use of escrow was the major factor negatively affecting the return on investment for the QACF program. Relative to the prior analysis, the Department of Economic Opportunity (DEO) has fully implemented its authority to reserve future grant funds for a project by placing the awarded funds into an escrow account managed by Enterprise Florida, Inc. The funds remain in the account until such time that it meets specific contractual milestones such as job creation and/or capital investment. This prevents the funds from reaching the economy.
- While not specific to QACF, EDR has previously studied the two types of funding models:
  - Reserve Scenario...ROI of 0.6 over a five-year-period.
  - > Pay-As-You-Go Scenario...ROI of 2.6 over a five-year-period.
  - With respect to state revenues, the Reserve Scenario does not break even, meaning the state only recovers a portion of its cost. In contrast, the Pay-As-You-Go Scenario more than recovers its cost.
  - Florida's economy is overall better off under Pay-As-You-Go Scenario.
  - The state's Gross Domestic Product (GDP), Output, Personal Income, and Job Creation are all higher under Pay-As-You-Go.
- QACF's drop from an ROI of 1.1 to 0.6 is consistent with the expected results from EDR's more general study.

## **Economic Results...**

- While the state's obligation is the same over the entire lifetime of the commitments, the difference in the ROIs between the two scenarios is due to the timing and amount of the release of the initial investment. In one case, the entire investment is pulled from alternative expenditures, whereas in the other case, those expenditures continue until the funds are released into the economy.
- The reserve feature of QACF effectively makes the initial expenditure nonproductive. In the Reserve Scenario, the state is investing entire future expenditure for the exact same increase in business activity and capital investment that a staged investment would have achieved on a pay-as-you-go basis.
- The Reserve Scenario does this by removing those dollars from circulation within the economy, thus negating the multiplier effect of the spending. This can also be thought of as the opportunity cost for this approach.

# Repercussions of a Reserve...

- The money is idle from the moment it hits the reserve until it is released back into the economy.
- Idle money has an opportunity cost.
  - From an economic perspective, lost economic activity.
  - From the state's perspective, forgone state expenditures on alternative investments—either through appropriation to other programs or through tax relief.
  - From an individual taxpayer's perspective, forgone savings or consumption that could have occurred otherwise; essentially, taxes are being paid before they are needed.
- For these reasons, the creation of a reserve is ultimately the result of a policy decision where the desired benefits are deemed to outweigh the costs described above.
- For example, the state's Budget Stabilization Fund fulfills an overarching purpose
  of self-insuring the state against emergencies and economic downturns.

# Recommendations Based On FY 2016-2017 Reports...

- Continue to focus on cost-efficient programs, practices and infrastructure that benefit the flow of new money into the state. These programs, practices and infrastructure should not substitute for activity that would have otherwise occurred or that are market dependent, especially on Florida's population growth. Examples include activities that induce or facilitate tourism and exports.
- Modify the law to include an additional measure for Net GDP per State Dollar. While ROIs are an important metric for discretionary programs, policy makers have greater considerations than simply aligning to the state's tax code for certain public programs and investments in infrastructure.
- Change DEO's current practice of using Escrow for the Quick Action Closing Fund (QACF) to Pay-As-You-Go. As of December 31, 2016, the Escrow account had a balance of \$117.5 million.

## **APPEARANCE RECORD**

02	09	12017	
Me	eting D	ate	

This form is part of the public record for this meeting.

0210412017	or Senate Professional Stan conducting the meeting)
Meeting Date	Bill Number (if applicable)
Topic <u>Economic</u> <u>Evaluation</u> for State	DEVELOPMENT INCOMING Amendment Barcode (if applicable)
Name Amy Boker	<u> </u>
Job Title Coordinator	
Address	Phone
	Email
City State	Zip
Speaking: For Against Information	Waive Speaking: In Support Against (The Chair will read this information into the record.)
Representing Office of Economic	and Domographic Research
Appearing at request of Chair: Ves No	Lobbyist registered with Legislature: Yes No
While it is a Senate tradition to encourage public testimony, time meeting. Those who do speak may be asked to limit their remain	e may not permit all persons wishing to speak to be heard at this rks so that as many persons as possible can be heard.



## **Senate Appropriations Committee**

Cissy Proctor, DEO Executive Director



February 9, 2017

## **Economic Development in Florida**

- State partners with EFI to expand and diversify Florida's economy.
- Florida's competitive business environment includes:
  - Lower taxes and reduced regulation
  - World-class educational institutions
  - Well-trained workforce
  - Strong infrastructure
  - Low crime
  - And a great quality of life
- Incentives are used for competitive deals to tip the scales in Florida's favor when a company could choose to expand in or relocate to another state or another country.

## **Protecting Taxpayers' Investments**

- Gov. Rick Scott reformed the state's incentive process to ensure transparency and accountability, while protecting taxpayers' dollars.
- DEO holds companies accountable by requiring stringent performance-based contracts.
- Performance-based contracts ensure job creation, capital investment and average wages are met or exceeded before any incentives contract milestone is paid.
- These performance claims are audited by a third-party auditor after a company submits the required information to DEO.

## **Active Incentive Projects**

Program Results	Qualified Target Industry	Quick Action Closing Fund	Comments
Contract Job Requirement (Total Project)	40,424	38,617	Number of jobs these businesses have committed to create over the life of the contract.
Jobs Due (as of Latest FY)	10,524	10,841	Number of jobs these businesses are contractually obligated to have in place as of their last reporting period.
Confirmed Job Performance	13,303	12,307	Number of net new jobs the state has confirmed have been created by these businesses.
Percent Achieved	126%	114%	Businesses created more (or fewer) jobs than originally committed.

## **Escrow Fund Balance and Anticipated Payments**

## Escrow Fund Balance (Jan. 2017): \$115,510,772

#### **ESCROW ANTICIPATED PAYMENTS**

Date	Payment Year	Amount	GR	SEED
2015 December	2016-17	\$11,470,615.00	\$449,111.00	\$11,021,504.00
2016 December	2017-18	\$17,602,274.00	\$6,095,553.00	\$11,506,721.00
2017 December	2018-19	\$21,556,954.00	\$4,224,222.00	\$17,332,732.00
2018 December	2019-20	\$15,357,111.00	\$2,677,111.00	\$12,680,000.00
2019 December	2020-21	\$10,176,111.00	\$2,031,111.00	\$8,145,000.00
2020 December	2021-22	\$10,811,667.00	\$1,376,667.00	\$9,435,000.00
2021 December	2022-23	\$7,087,778.00	\$627,778.00	\$6,460,000.00
2022 December	2023-24	\$6,358,887.00	\$553,887.00	\$5,805,000.00
2023 December	2024-25	\$5,835,000.00	\$2,750,000.00	\$3,085,000.00
2024 December	2025-26	\$2,595,000.00		\$2,595,000.00
2025 December	2026-27	\$2,000,000.00	\$0.00	\$2,000,000.00
2026 December	2027-28	\$2,175,000.00		\$2,175,000.00
2027 December	2028-29	\$0.00		\$0.00
2028 December	2029-30	\$2,250,000.00		\$0.00
	Total	\$115,510,772.00		\$92,475,332.00



## **APPEARANCE RECORD**

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

February 9, 2017			
Meeting Date			Bill Number (if applicable)
Topic Update on Status of Enter	prise Florida, Inc. C	ontracts	Amendment Barcode (if applicable)
Name Cissy Proctor			•
Job Title Executive Director			
Address 107 E. Madison Street			Phone 850-245-7298
Tallahassee	FL	32399	Email Cissy.Proctor@deo.myflorida.com
Speaking: For Against	State Information		peaking: In Support Against hir will read this information into the record.)
Representing Department of	Economic Opportur	nity	
Appearing at request of Chair:	☑Yes ☐ No	Lobbyist regis	tered with Legislature: Yes No
While it is a Senate tradition to encourage meeting. Those who do speak may be a			persons wishing to speak to be heard at this persons as possible can be heard.
This form is part of the public record	for this meeting.		S-001 (10/14/14)

#### APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting) Bill Number (if applicable) Address (\*\*) Against Waive Speaking: In Support Speaking: Against (The Chair will read this information into the record.) Appearing at request of Chair: Yes Lobbyist registered with Legislature: While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

This form is part of the public record for this meeting.

## **APPEARANCE RECORD**

(Deliver BOTH copies of this form to the Senator of Senate Professional Staff Conducting the	(Recuiry)
Meeting Date	Bill Number (if applicable)
Topic update a states of Enterprise FL Inc.	Amendment Barcode (if applicable)
Name Ecic Silagy	
Job Title Chair, Team Florida Marketing Pac	thership
Address 61 b-monre street ste boo Phone	50) 298 6644
Talchassee PL 3230 Email eci	10.51 lagy@Fd.com
Speaking: For Against Information Waive Speaking:	In Support Against a information into the record.)
Representing Team Florida	
Appearing at request of Chair: Yes No Lobbyist registered with Le	egislature: Yes No
While it is a Senate tradition to encourage public testimony, time may not permit all persons wish meeting. Those who do speak may be asked to limit their remarks so that as many persons as po	ing to speak to be heard at this ossible can be heard.
This form is part of the public record for this meeting.	S-001 (10/14/14)

### APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting) Bill Number (if applicable) Topic Economic + Workforce Development Amendment Barcode (if applicable) Name Sylvia Jackson, Job Title Executive Director Email Jacksons@acosma **Against** Information Waive Speaking: In Support Speaking: Against (The Chair will read this information into the record.) Representing Gadsder Lobbyist registered with Legislature: Appearing at request of Chair: V

While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

This form is part of the public record for this meeting.

## **APPEARANCE RECORD**

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

2-9-201/	<b>3</b>
Meeting Date	Bill Number (if applicable)
Topic Enterprise Florida	Amendment Barcode (if applicable)
Name Kelly Smallridge	-
Job Title Precordent & CED	
Address 310 Evening Street	Phone (SU) 835-1008
West Palm Beach, Pl 3340/ City State Zip	Email· Ksmallridge ebdb.og
	peaking: In Support Against ir will read this information into the record.)
Representing Business Development Board of	PBC/Palm Beach)
Appearing at request of Chair: Yes No Lobbyist register	ered with Legislature: Yes V No

While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

This form is part of the public record for this meeting.

## APPEARANCE RECORD

Meeting Date (Deliver BOTH copies of this form to the Senator of	PCB CCS 17-01  Bill Number (if applicable)
Topic Supporting enterprise Florida in	Governor's Budget Amendment Barcode (if applicable)
Name Meria Mead	
Job Title Campus President Kelserun	11Uasity
Address 1700 Holstrad Blvd.	Phone 850 906-9494
Tallahassee Fl.  State	32309. Email Marking reservationsly,
Speaking: For Against Information	Waive Speaking: In Support Against (The Chair will read this information into the record.)
Representing Self	
Appearing at request of Chair: Yes X No	Lobbyist registered with Legislature: Yes X No
While it is a Senate tradition to encourage public testimony, time meeting. Those who do speak may be asked to limit their remark	e may not permit all persons wishing to speak to be heard at this ks so that as many persons as possible can be heard.
This form is part of the public record for this meeting.	S-001 (10/14/14)

S-001 (10/14/14)

#### THE FLORIDA SENATE

## APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the	meeting)
Meeting Date	Bill Number (if applicable)
Topic Support of Entervise Fluida findly in burger's Birlest  Name Jun Will	Amendment Barcode (if applicable)
Job Title Miracter of External Affords - Kizer Willey	
Address 1900 W. Commerced Nr Phone	954-646-6083
Street F1. Lenderder F1. 33309 Email	; willer & Kettermerty a
Speaking: For Against Information State Zip  Waive Speaking: (The Chair will read this	In Support Against sinformation into the record.)
Representing Self	
Appearing at request of Chair: Yes No Lobbyist registered with Le	egislature: Yes No
While it is a Senate tradition to encourage public testimony, time may not permit all persons wish meeting. Those who do speak may be asked to limit their remarks so that as many persons as po	•

This form is part of the public record for this meeting.

## **APPEARANCE RECORD**

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)  **Red Topies**  **Red Topies**  **PCB Sill No. 1981  **Bill No. 1981  **PCB Sill No. 1981  **PCB Sill No. 1981  **Bill No. 1981  **PCB Sill No. 1981  **PCB Si	jumber (if applicable)
Topic Sapporting Enterprise Flouids Amendment B	Barcode (if applicable)
Name William C. Catelow	
Job Title Or Desistant Program Duestee De Keiser University  Address 1700 Holotopal Blud Phone 850-904	2
Street	
Speaking: For Against Information  Speaking: State Speaking: Maive Speaking: In Support (The Chair will read this information in	Against the record.)
Representing Set	
Appearing at request of Chair: Yes No Lobbyist registered with Legislature:	Yes No
While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be	o be heard at this heard.
This form is part of the public record for this meeting.	S-001 (10/14/14)

### *APPEARANCE RECORD*

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting) Meeting Date Bill Number (if applicable Amendment Barcode (if applicable) Name Job Title Diector Address \700 Email / State In Support Information Waive Speaking: Speaking: (The Chair will read this information into the record.) Representing Lobbyist registered with Legislature: Appearing at request of Chair:

While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

This form is part of the public record for this meeting.

## **APPEARANCE RECORD**

Meeting Date  (Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)  Bill Number	15-17-0 / (if applicable)
Topic Supporting Enterprise Houde Aunding in Linery or Amendment Barcode	 ⇒ (if applicable)
Name Wy Wilduman	
Job Title Medie al assisting hagem herrictor Keiser University	
Address No Halstead Blibl Phone SSZ-956-92	<u>194 GB</u> 11.
Tallahasson Fluida 32319 Email altributokuseri	unuiorazti
	Against e record.)
Representing	
Appearing at request of Chair: Yes No Lobbyist registered with Legislature:	es No
While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be h meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard	
This form is part of the public record for this meeting.	S-001 (10/14/14)

## **APPEARANCE RECORD**

2-9-17	(Deliver BOTH copie	es of this form to the Senator	or Senate Professional Sta	iff conducting the	meeting) $ ho_{c}$	-D CCS 17-W
Meeting Date	-				Bill N	umber (if applicable)
Topic <u> </u>	-		id = in bureno	ns Bristy	Amendment E	Barcode (if applicable)
Name P Chi	Merc w	niddon				
Job Title Nulsin	g Piogla	m Director-	Kersel Uni	veisity		
Address 1700 F				Phone	906-0	1494
<u>-</u>	wassee	Florida	32309	Email Pw	middone K.	erser university ec
Speaking: For	Against	Information	Waive Sp (The Chair		In Supports information in	Against nto the record.)
Representing						
Appearing at request	of Chair:	Yes No	Lobbyist registe	ered with L	egislature:	Yes No
While it is a Senate tradit meeting. Those who do s	ion to encourage peak may be asl	public testimony, time ked to limit their remai	e may not permit all   ks so that as many	persons wist persons as p	ning to speak to ossible can be	o be heard at this heard.
This form is part of the	public record fo	or this meetina.				S-001 (10/14/14)

### APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting) Meeting Date Address Information Waive Speaking: In Support (The Chair will read this information into the record.) Representing <u>Se</u> Appearing at request of Chair: Lobbyist registered with Legislature: While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard. This form is part of the public record for this meeting. S-001 (10/14/14)

## APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

2/9/17 Meeting Date	officopies of this form to the Senator of	n Senate Professional Stan	r conducting the	PC	B.CC5 17-01 umber (if applicable)
Name Supporting E	Atkil Starke	funding in l	borerers	Amendment B	arcode (if applicable)
Job Title College Profe	ssor - Heiser U	niver sity			
Address 6320 NW	26th Terroce	·	Phone	850.33	9. 7876
Gainesville	FI	32653	Email As	tarke O'He	ser university, ed
City  Speaking: For Again	State				Against nto the record.)
Representing 5e	<u> </u>				
Appearing at request of Chai	r: Yes 🔀 No	Lobbyist register	red with L	egislature:	Yes 🔀 No
While it is a Senate tradition to end meeting. Those who do speak may				~ /	

This form is part of the public record for this meeting.

S-001 (10/14/14)

#### THE FLORIDA SENATE

## APPEARANCE RECORD

2/9/17 (Deliver BOTT copies of this form to the o	PCB CCS 12-01
Meeting Date	Bill Number (if applicable)
Topic Supporting Enterprise Florida Funding G	Amendment Barcode (if applicable)
Job Title Redictor Technology Program Director at	Kasa University
Address 1700 Halstend Blvd.	Phone (850) 906- 9494
Tallahassee FZ	32309 Email chwilson@ Kessrunsbrsity.edu
Speaking: For Against Information	Zip  Waive Speaking: In Support Against  (The Chair will read this information into the record.)
Representing Self	
Appearing at request of Chair: Yes Vo	Lobbyist registered with Legislature: Yes No
	v, time may not permit all persons wishing to speak to be heard at this remarks so that as many persons as possible can be heard.

This form is part of the public record for this meeting.

## **APPEARANCE RECORD**

2/9/17 (Deliver BOTH	copies of this form to the Senat	or or Senate Professional S	itaff conducting the mee	ICB CCS	17-01
Meeting Date				Bill Number	(if applicable)
Topic Supporting Entapris	sc Florida in l	Suseria Broget	An	nendment Barcod	e (if applicable)
Name Richard Rubin			-		
Job Title Associate Dean of			er University		
Address 444 1700 Hall	sterd Boule	verd	Phone 85	0-906-91	194
1995see	F-L	32309	Email / Juls	Okeiserur	nuersity, ed
Speaking: For Against	State Information		Speaking: Ir		Against record.)
RepresentingSelF_					
Appearing at request of Chair:	Yes No	Lobbyist regis	tered with Legis	slature:	∕es █ No
While it is a Senate tradition to encoura meeting. Those who do speak may be					
This form is part of the public record	d for this meeting.				S-001 (10/14/14)

## APPEARANCE RECORD

Meeting Date  (Deliver BOTH copies of this form to the seriator of seriate Professional staff conducting the meeting)  PCB CCS  Bill Number (if	applicable)
Topic Supporting Einterprise Florido frudiu in Amendment Barcode (in Marta Leonide	f applicable)
Job Title Decee of Accedenceic Affairs Keiscolleciversity	
ODCUMING: PERIOD WINDOW	/ \gainst
RepresentingYes No Lobbyist registered with Legislature:Ye	ecora.)
While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heameting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.	ırd at this
This form is part of the public record for this meeting.	-001 (10/14/14)

S-001 (10/14/14)

#### THE FLORIDA SENATE

## APPEARANCE RECORD

2-9-2117 (Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)
Meeting Date  Bill Number (if applicable)
Topic Support Enterprese Florida funding in takenson's Amendment Barcode (if applicable)
Name Jennie Cheliz
Job Title Bursar-Kerser Univ Jacksanville
Address 13490 GRan Bay (4wy #715 Phone 561-929-7753
JAKKsonulle, PL 3228 Email 10 ortize gmillen
Speaking: For Against Information Waive Speaking: In Support Against  (The Chair will read this information into the record.)
Representing Seif
Appearing at request of Chair: Yes No Lobbyist registered with Legislature: Yes No
While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

This form is part of the public record for this meeting.

## APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

02/09/17	•		
Meeting Date			Bill Number (if applicable)
Topic economic development pr	ograms		Amendment Barcode (if applicable)
Name Bob Swindell			•
Job Title President	·····		
Address 110 East Broward Blvd	., Suite 1990		Phone 954-627-0131
Street Fort Lauderdale	FL	33301	Email bswindell@GFLAlliance.org
City	State	Zip	
Speaking: For Against	Information		peaking: In Support Against air will read this information into the record.)
Representing Greater Fort	Lauderdale Alliance & F	Florida Economic D	Development Council
Appearing at request of Chair:	Yes No	Lobbyist regist	tered with Legislature: Yes No
While it is a Senate tradition to encome	urage public testimony, tir ne asked to limit their rem	ne may not permit al arks so that as many	l persons wishing to speak to be heard at this persons as possible can be heard.
This form is part of the public reco	ord for this meeting.		S-001 (10/14/14)

## APPEARANCE RECORD

		APPEARANCE RECURD
2	19/17	(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)
	Meeting Date	

Meeting Date	Bill Number (if applicable)
Topic Economic Development	Amendment Barcode (if applicable)
Name Beth Kirkland, EcD	<del> </del>
Job Title Executive Director	FLonda Economic Der Council
Address 3551 Blairstone Rd	Phone 8502121057
Tallahassee FL 3	2301 Email bKIKLANde Fede
City State	Zip
Speaking: For Against Information	Waive Speaking: In Support Against (The Chair will read this information into the record.)
Representing FL Economic Dev	Council
Appearing at request of Chair: Yes No	Lobbyist registered with Legislature: Yes No

While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

This form is part of the public record for this meeting.

## APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

Meeting Date	Bill Number (if applicable)
Name Dr. Edward Dramburger	Amendment Barcode (if applicable)
Name Dr. Edward Dramburger	
Job Title Program Director - Hospitality Tourism Opt. Kover un	wersity
Address 9703 Crock Front hd Phone	<i></i>
Street  Jacksonville, FL 32256  City  State  Zip  Email	
Speaking: For Against Information Waive Speaking:	In Support Against information into the record.)
Representing SOF	
Appearing at request of Chair: Yes No Lobbyist registered with Le	egislature: Yes No
While it is a Senate tradition to encourage public testimony, time may not permit all persons wishi meeting. Those who do speak may be asked to limit their remarks so that as many persons as po	

This form is part of the public record for this meeting.

## **APPEARANCE RECORD**

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

Meeting Date	Bill Number (if applicable)
Topic Support for Enterprise F	Amendment Barcode (if applicable)
Name Keith A. NORDEN	
Job Title President al CED	
Address ONE DAMTONA BLUD.	Phone (386) 265-6332
DAYTONA Beach, FL 32117	Email KNORDEN a TVEPC. Co
City State Zip  Speaking: For Against Information Waive Speaking: (The Chair	peaking:  In Support  Against ir will read this information into the record.)
Representing TEAM VOLUSIA ED (, DAY	TONA Beach, FL
Appearing at request of Chair: Yes No Lobbyist register	ered with Legislature: Yes No
While it is a Senate tradition to encourage public testimony, time may not permit all meeting. Those who do speak may be asked to limit their remarks so that as many	

This form is part of the public record for this meeting.

## **APPEARANCE RECORD**

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

Feb 9 297 Meeting Date			Bill Number (if applicable)
Topic <u>Economic Devel</u>	prient Fr	inding	Amendment Barcode (if applicable)
Name Robert Weiss	ert ("	Why-cer	+")
Job Title Executive Vice	Pundin	+ of FL	Tax Watch
Address 106 N. Brown	rough st	8	Phone 850 · 222 · 5052
Talla hassee	FL State	3 2 3 0 1 Zip	Email (weissert Oflunda tuxwath.
Speaking: For Against	Information	•	peaking: In Support Against ir will read this information into the record.)
Representing Florida	ToxWatch	, L	
Appearing at request of Chair: Y	es No	Lobbyist regist	ered with Legislature: Yes No
While it is a Senate tradition to encourage particles and the meeting. Those who do speak may be asked	-	• •	persons wishing to speak to be heard at this persons as possible can be heard.
This form is part of the public record for	this meeting.		S-001 (10/14/14)

#### APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting) Bill Number (if applicable) Amendment Barcode (if applicable) Job Title V/ Address Zip **Information Against** Speaking: Waive Speaking: In Support Against (The Chair will read this information into the record.)

While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

Lobbyist registered with Legislature: Yes

This form is part of the public record for this meeting.

Appearing at request of Chair: Yes No

S-001 (10/14/14)

#### THE FLORIDA SENATE

## APPEARANCE REGORD

(Deliver BOTH copies of this form to the Senator of Senate Professional S	tail conducting the meeting)
Meeting Date	Bill Number (if applicable)
Name Beliebe Ketter	Sings! Amendment Barcode (if applicable)
Job Title Vice Charcellov	<u>.</u>
Address 1900 W. Compared Blod., Snite 180	Phone 954-140-936
Street  Ft. Landedule F1. 33309	Email
· · · · · · · · · · · · · · · · · · ·	Speaking: In Support Against air will read this information into the record.)
Representing Self	
Appearing at request of Chair: Yes No Lobbyist regis	tered with Legislature: Yes No
While it is a Senate tradition to encourage public testimony, time may not permit all meeting. Those who do speak may be asked to limit their remarks so that as many	

This form is part of the public record for this meeting.



Tallahassee, Florida 32399-1100

COMMITTEES:
Environmental Preservation and
Conservation, Chair
Appropriations Subcommittee on the Environment
and Natural Resources, Vice Chair
Appropriations
Appropriations Subcommittee on Health and
Human Services
Health Policy

#### SENATOR LAUREN FRANCES BOOK

Democratic Leader Pro Tempore 32nd District

January 9, 2017

The Honorable Jack Latvala Chair, Appropriations Committee

Via email

Dear Chair Latvala:

As you are aware, I am pregnant and carrying twins. As a result of my high-risk pregnancy, my doctors have advised that with barely five weeks before delivery, it is not advisable to travel at the end of January, nor during the month of February. I will be present for Committee meetings this week but respectfully request that I be excused from any scheduled meetings held during the weeks of January 23rd, February 6th, February 13th, and February 20th.

I plan to closely monitor meetings from my home. It is my intention to relocate to Tallahassee for Session on Saturday, March 4th, 2017 and be present throughout the Session.

Thank you for your understanding and consideration of this request for excused absences.

Sincerely,

Lauren F. Book Senator, 32<sup>nd</sup> District

Cc: President Negron

Mr. Mike Hansen, Staff Director; Ms. Alicia Weiss, Committee Administrative Assistant

REPLY TO:

☐ 202 Senate Office Building, 404 South Monroe Street, Tallahassee, Florida 32399-1100 (850) 487-5032

Senate's Website: www.flsenate.gov

JOE NEGRON
President of the Senate

ANITERE FLORES
President Pro Tempore

## **CourtSmart Tag Report**

Case No.: **Room:** KN 412 Type:

Caption: Senate Appropriations Committee Judge:

Started: 2/9/2017 1:07:08 PM

Ends: 2/9/2017 3:27:34 PM Length: 02:20:27

1:07:10 PM Sen. Latvala (Chair)

1:08:30 PM TAB 1 - Presentation on the Governor's Fiscal Year 2017-2018 Budget Recommendations

1:09:09 PM Cynthia Kelly, Director of Office of Policy and Budget, Executive Office of Governor

1:24:30 PM Sen. Latvala Sen. Powell 1:24:46 PM 1:25:02 PM Sen. Latvala C. Kelly 1:25:08 PM

Sen. Latvala 1:26:40 PM

C. Kelly 1:26:56 PM

Sen. Latvala 1:26:57 PM

1:27:12 PM TAB 2 - Presentation on 2016 Economic Evaluation for Select State Development Incentive Programs

Amy Baker, Coordinator, Office of Economic and Demographic Research 1:27:55 PM

Sen. Latvala 1:27:59 PM

1:28:02 PM A. Baker

1:34:09 PM Sen. Latvala

1:34:47 PM A. Baker

1:35:41 PM Sen. Latvala

1:35:53 PM A. Baker

Sen. Latvala 1:36:23 PM

1:36:54 PM Sen. Bradley

1:37:37 PM Sen. Latvala

1:37:46 PM Sen. Bradley

Sen. Latvala 1:37:48 PM

1:37:50 PM A. Baker

1:42:04 PM Sen. Latvala

1:42:30 PM A. Baker

1:42:42 PM Sen. Latvala

1:42:53 PM A. Baker

1:43:20 PM Sen. Latvala

1:43:40 PM A. Baker

1:43:41 PM Sen. Latvala

1:43:44 PM A. Baker

1:43:46 PM Sen. Latvala

A. Baker 1:43:52 PM

Sen. Latvala 1:45:05 PM

1:45:09 PM Sen. Simmons

1:45:57 PM A. Baker

Sen. Simmons 1:45:59 PM

1:46:07 PM A. Baker

Sen. Simmons 1:47:29 PM

A. Baker 1:47:46 PM

Sen. Simmons 1:47:47 PM

1:48:24 PM A. Baker

1:48:31 PM Sen. Latvala

1:48:43 PM Sen. Gibson

A. Baker 1:49:07 PM

1:50:14 PM Sen. Gibson

1:51:00 PM A. Baker

1:52:49 PM Sen. Gibson

1:53:45 PM A. Baker

1:54:21 PM Sen. Latvala

Sen. Montford 1:54:23 PM

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1:54:35 PM
               A. Baker
               Sen. Montford
1:56:09 PM
1:56:35 PM
               A. Baker
               Sen. Montford
1:57:41 PM
1:58:55 PM
               A. Baker
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               Sen. Montford
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               Sen. Latvala
               Sen. Powell
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               A. Baker
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               Sen. Powell
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               Sen. Latvala
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               A. Baker
               Sen. Simmons
2:02:59 PM
               A. Baker
2:03:01 PM
2:03:04 PM
               Sen. Simmons
2:03:57 PM
               A. Baker
               Sen. Simmons
2:06:45 PM
2:06:55 PM
               Sen. Latvala
2:06:57 PM
               A. Baker
2:06:59 PM
               Sen. Simmons
2:07:20 PM
               Sen. Latvala
2:07:20 PM
               A. Baker
               Sen. Latvala
2:07:23 PM
2:07:29 PM
               Sen. Montford
2:07:51 PM
               A. Baker
               Sen. Montford
2:07:54 PM
2:07:57 PM
               A. Baker
               Sen. Latvala
2:08:13 PM
               A. Baker
2:09:41 PM
2:13:46 PM
               Sen. Brandes (Chair)
2:13:55 PM
               A. Baker
2:17:07 PM
               Sen. Latvala
2:17:23 PM
               TAB 3 - Update on the Status of Enterprise Florida, Inc., Contracts
2:17:48 PM
               Cissy Proctor, Executive Director, Department of Economic Opportunity
2:25:43 PM
               Sen. Latvala
2:26:34 PM
               Stan Connally, Vice Chair, Enterprise Florida, Inc.
2:31:49 PM
               Sen. Latvala
               S. Connally
2:32:43 PM
2:33:59 PM
               Sen. Latvala
2:34:29 PM
               Eric Silagy, Chair, Team Florida Marketing Partnership
               Sen. Latvala
2:42:59 PM
2:43:01 PM
               Sen. Brandes
2:43:21 PM
               E. Silagy
2:44:12 PM
               Sen. Brandes
2:44:23 PM
               E. Silagy
2:45:46 PM
               Sen. Latvala
2:45:48 PM
               Sen. Montford
2:46:05 PM
               E. Silagy
2:47:41 PM
               Sen. Montford
2:47:50 PM
               E. Silagy
2:49:38 PM
               Sen. Montford
2:49:41 PM
               Sen. Latvala
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2:54:13 PM Sen. Latvala
 2:54:37 PM Kelly Smallridge, President and CEO, Business Development Board of Palm Beach County
 2:59:32 PM Sen. Latvala

Sylvia Jackson, PhD, Executive Director, Gadsden County Development Council

2:50:27 PM

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Sen. Benacquisto
2:59:38 PM
               K. Smallridge
3:00:06 PM
3:00:09 PM
               Sen. Latvala
               Belinda Keiser, Vice Chancellor, Keiser University
3:00:51 PM
3:01:13 PM
               Sen. Latvala
               Maria Mead, Campus President, Keiser University
3:01:20 PM
               Jon Miller, Director of External Affairs, Keiser University
3:01:26 PM
               William Gielow, Assistant Program Director, Keiser University
3:01:31 PM
               Tameka Smith, Director of Student Services, Keiser University
3:01:41 PM
3:01:47 PM
               Doris Wildermen, Medical Assistant Program Director, Keiser University
3:01:57 PM
               P. Charlene Whiddon, Nursing Program Director, Keiser University
3:02:03 PM
               Jacqueline Boneri, Associate Vice President of Student Services, Keiser University
3:02:12 PM
               Dr. Arkil Starke, College Professor, Keiser University
3:02:20 PM
               Chad Wilson, Radiologic Technology Program Director, Keiser University
3:02:28 PM
               Richard Rubin, Associate Dean of Academic Affairs, Keiser University
3:02:35 PM
               Marta Leonide, Dean of Academic Affairs, Keiser University
               Jennie Ortiz, Bursar, Keiser University
3:02:42 PM
3:02:49 PM
               B. Keiser
               Sen. Latvala
3:04:56 PM
3:05:42 PM
               Bob Swindell, President, Greater Fort Lauderdale Alliance and Florida Economic Development Council
3:08:06 PM
               Sen. Latvala
               Dr. Edward Dramberger, Hospitality Program Director, Keiser University
3:08:25 PM
               Keith A. Norden, President and CEO, Team Volusia Economic Development Corporation
3:08:48 PM
3:10:32 PM
               Robert Weissert, Executive Vice President, Florida Tax Watch
3:10:54 PM
3:12:45 PM
               Sen. Latvala
3:13:15 PM
               R. Weissert
3:14:06 PM
               Sen. Latvala
3:14:25 PM
               R. Weissert
3:16:34 PM
               Sen. Latvala
               R. Weissert
3:16:40 PM
3:16:45 PM
               Sen. Latvala
3:17:01 PM
               R. Weissert
3:17:03 PM
               Sen. Latvala
3:17:16 PM
               Sen. Powell
3:17:37 PM
               R. Weissert
3:18:50 PM
               Sen. Latvala
3:18:53 PM
               Sen. Gibson
3:19:42 PM
               R. Weissert
               Sen. Gibson
3:20:49 PM
3:22:00 PM
               R. Weissert
3:23:32 PM
               Sen. Latvala
3:23:38 PM
               Sen. Brandes
               R. Weissert
3:24:05 PM
               Sen. Latvala
3:24:17 PM
3:24:19 PM
               R. Weissert
3:24:32 PM
               Sen. Latvala
3:24:38 PM
               Sen. Simmons
3:25:15 PM
               Sen. Latvala
3:25:16 PM
               R. Weissert
               Sen. Latvala
3:25:18 PM
               Frank Walker, Vice President/LA, Florida Chamber of Commerce
3:25:46 PM
3:25:52 PM
               Sen. Latvala
3:25:54 PM
               F. Walker
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3:27:02 PM

Sen. Latvala